## SHIRE OF KOJONUP



# Audit & Risk Committee Agenda

**12 July 2022** 

#### TO: AUDIT & RISK COMMITTEE MEMBERS

NOTICE is given that a meeting of the Audit & Risk Committee will be held in the Reception Lounge, Shire Administration Building, 93 Albany Highway, Kojonup on Tuesday, 12 July 2022 commencing at 9:00am.

Your attendance is respectfully requested.

GRANT THOMPSON CHIEF EXECUTIVE OFFICER

#### **TERMS OF REFERENCE**

#### **AUDIT & RISK COMMITTEE**

#### Function:

This Committee is responsible for assisting Council in recommending appropriate actions to Council with regards to audit, risk and governance management to ensure accountability to the community in its responsibilities.

#### **Duties and Responsibilities:**

- Receive and review the biannual reports from the Chief Executive Officer (CEO) regarding the
  appropriateness and effectiveness of the Shire's risk management, internal controls and
  legislative compliance and make recommendations to Council;
- Recommend and review the Shire's Risk Appetite Statement in order to set the Risk Tolerance of the Council;
- Monitor and receive reports concerning the development, implementation and on-going management of the Shire's Risk Management Plan and the effectiveness of its Risk Management Framework;
- Provide advice and assistance to Council as to the carrying out of its functions in relation to audits and recommend;
  - a) a list of those matters to be audited; and
  - b) the scope of the audit to be undertaken;
- Meet with the auditor yearly and provide a report to Council on the matters discussed and the outcome of the discussions;
- Liaise with the (CEO) to ensure that the Shire does everything in its power to:
  - a) assist the auditor to conduct the audit and carry out his or her other duties under the *Local Government Act 1995*; and
  - b) ensure that audits are conducted successfully and expeditiously;
- Examine the reports of the auditor after receiving a report from the CEO on the matters and:
  - a) determine if any matters raised require action to be taken by the Shire; and
  - b) ensure that appropriate action is taken in respect of those matters;
  - c) Review the report prepared by the CEO in respect of any matters raised in the report of the auditor and present the report to Council for adoption prior to the end of the next financial year or six months after the last report prepared by the auditor is received, whichever is the latest;
- Review the scope of the Audit Plan and its effectiveness;
- Consider and recommend adoption of the Annual Financial Report to the Council;
- Address issues brought to the attention of the Committee, including responding to requests from Council for advice that are within the parameters of the Committee's terms of reference;
- Seek information or obtain expert advice through the CEO on matters of concern within the scope of the Committee's terms of reference following authorisation from the Council; and
- Review the annual Statutory Compliance Return and make a recommendation on its adoption to Council.

#### Membership

Four (4) Councillors; and

Two (2) Community Members.

## AGENDA FOR THE AUDIT AND RISK COMMITTEE MEETING TO BE HELD ON 12 JULY 2022

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#### **AGENDA**

#### 1 <u>DECLARATION OF OPENING</u>

The Chairman, Cr Gale, will declare the meeting open at \_\_\_\_\_ am and alert the meeting of the procedures for emergencies including evacuation, designated exits and muster points.

#### 2 ATTENDANCE, APOLOGIES & LEAVE OF ABSENCE

#### **MEMBERS**

Cr Kevin Gale Member
Cr Alan Egerton-Warburton Member
Cr Roger Bilney Member
Cr Paul Webb Member

Roger House Community Member

#### STAFF (OBSERVERS)

Grant Thompson Chief Executive Officer
Heather Marland Senior Finance Officer

Judy Stewart Senior Administration Officer

#### **SENIOR MANAGEMENT TEAM VISITOR**

Nil

#### **APOLOGIES**

James Hope Community Member

#### 3 **PUBLIC QUESTION TIME**

#### 4 SUMMARY OF RESPONSE TO PREVIOUS QUESTIONS TAKEN ON NOTICE

Nil

#### 5 **CONFIRMATION OF MINUTES**

5.1 AUDIT AND RISK COMMITTEE MEETING HELD 15 MARCH 2022 (Attachment 5.1)

#### OFFICER RECOMMENDATION

That the minutes of the Audit & Risk Committee Meeting held on 15 March 2022 be confirmed as a true and accurate record.

#### 6 <u>DECLARATIONS OF INTEREST</u>

#### 7 SENIOR MANAGEMENT TEAM DISCUSSION

In accordance with the Financial Management Review adopted in February 2019, one senior manager will attend the Audit & Risk Committee on a rotational basis to discuss the following:

- Update on Manager's areas of responsibility and current projects/issues;
- Questions on Notice from the Audit Committee;
- Management's own recommendations for improvement in key areas;

#### 8 <u>COMMITTEE TIMETABLE</u>

As a guide and subject to availability, each Audit & Risk Committee agenda will contain the following (list to be expanded at the suggestion of members):

#### 1st Quarter (January – March)

- Committee Status Report
- Compliance Audit Return
- Summary of Risk Management
- Volunteer Management
- Leave Provision Adequacy

#### 2nd Quarter (April – June)

- Committee Status Report
- Summary of Risk Management
- Fees & Charges Review
- Business Continuity Plan Review
- Shire President's Vehicle Log Book

#### 3<sup>rd</sup> Quarter (July – September)

- Committee Status Report
- Interim Audit Report
- Summary of Risk Management
- Insurance Overview

#### 4<sup>th</sup> Quarter (October – December)

- Committee Status Report
- Audit Report & Management Letter
- Annual Financial Report
- Annual Report
- Financial Management Review (each 3 years 2021, 2024...)
- Risk, Legal Compliance & Internal Controls review (each 3 years 2021, 2024...)
- Summary of Risk Management

#### OFFICER COMMENT

The above list will remain at the commencement of each Committee agenda to act as a timetable and enable members to add to the items to be considered.

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#### 9 COMMITTEE STATUS REPORT

Date	Item Number & Title	Issue	Response	Status
Nil				

#### 10 SUMMARY OF RISK MANAGEMENT

#### 10.1 RISK MANAGEMENT UPDATE

Please refer to the following attachments:

- 10.1.1 Risk Dashboard Report July 2022
- 10.1.2 Risk Actions Report July 2022

#### 10.2 WORK HEALTH AND SAFETY (WHS)

The new Work Health and Safety Act 2020 and accompanying regulations came into effect in March 2022.

#### 10.3 COVID-19 WORKING GROUP

The COVID-19 Working Group (Group) held its last scheduled meeting on 2 June 2022 and will now meet on an ad hoc basis if the need arises.

Whilst vaccination requirements have ceased for the majority of the Shire's workforce, mandatory vaccination is still required for team members working at or visiting Springhaven.

The Springhaven Outbreak Management Plan (Plan) was put into practice when a number of staff and three residents were afflicted with the virus. The Plan involved closing one wing off from the rest of the facility and moving Covid-19-positive residents into that wing to be cared for. A number of staff moved to 12 hour shifts to cover gaps in the roster, with many working overtime. Springhaven management has received commendation from the Department of Health on the way the Springhaven virus outbreak was handled and its spread limited. Only 3 residents were infected and all recovered well with the help of antiviral medication. At the height of the outbreak, 8 Springhaven team members were absent as a result of external contact with the virus, which from a team of 23 (at the time) was quite significant. Toward the end of the outbreak the Australian Defence Force attended with a group of 7 and assisted with all aspects of providing aged care services, from personal care to activities. They travelled to Springhaven daily from Collie, where they were accommodated, and assisted for 7 days.

The remainder of the Shire's workforce has been impacted by the spread of COVID-19 in much the same manner as other businesses with a number of staff having caught the virus or having been a close contact of someone with the virus and thus being required to isolate. Risk mitigation measures included team members working from home (if close contacts), changes to physical placement within work areas to enable social distancing where possible, and people covering similar roles working from different sites in an effort to mitigate the risk of the similar roles being affected by the virus at the same time and potentially impacting service provision.

#### 11 OFFICER REPORTS

#### 11.1 ANNUAL FINANCIAL REPORT 2020/2021 & GENERAL MEETING OF ELECTORS

AUTHOR Heather Marland – Senior Finance Officer		
DATE Tuesday, 28 June 2022		
FILE NO	FM.AUD.2 & FM.FNR.1	
ATTACHMENT(S)	11.1.1 - Annual Financial Report 2020/2021	
	11.1.2 - Auditor's Management Letter	

STRATEGIC/CORPORATE IMPLICATIONS				
"Smart Possibilities – Kojonup 2027+"		"Smart Implementation –		
		Kojonup 2021 +"		
Key Pillar Community Outcomes		Corporate Actions		
KP – 3 Performance	3.4 – Be organised and transparent with our financial management.	3.4.1 - Increase regularity of readable financial reporting to the community.  3.4.2 – Act with sound longterm and transparent financial management and deliver residents considered value for money.		

#### **DECLARATION OF INTEREST**

Nil

#### **SUMMARY**

The purpose of this report is to consider the 2020/2021 Annual Financial Report, incorporating the Audit Report and make recommendation to the Council.

#### **BACKGROUND**

Each local government is to prepare an annual report for each financial year. The report is a record of the Shire's activities for the financial year and is an integral part of the accountability principles established for local governments in WA.

#### **COMMENT**

The Audit Report and Annual Financial Report both form part of the Annual Report which will be considered by the Council at its 26 July 2022 Ordinary Meeting. The Auditor's Management Letter is provided as additional information to the Committee and Council for transparency and full disclosure.

The Annual Electors Meeting must be held within 56 days of accepting the Annual Financial Report, with appropriate time being allowed after adoption to give notice of the meeting, say 14 days. This effectively means that the Annual Electors Meeting needs to be held between 10 August 2022 and 21 September 2022. In previous years, the Annual Electors Meeting has been held in the evening following the Council Ordinary Meeting, so it is therefore recommended that the meeting be held on Tuesday, 16 August 2022. It is also proposed to hold the meeting at the Sporting Complex.

The Annual Electors Meeting will be publicised in the Great Southern Herald, on the Shire website and Shire Facebook page as soon as possible after the date is set, and in the next available Kojonup News and Shire E-News.

#### Significant Matters Raised:

Contained within the 2020/2021 Audit Report was a matter identified as significant by the Auditor. These matters raised by the Auditor were as follows:

#### The Asset Renewal Funding Ratio was not reported.

The Asset Renewal Funding Ratio for the year ended 30 June 2021 has not been included in the financial report as required by regulation 50(1)(c) of the Local Government (Financial Management) Regulations 1996.

It is recommended that the Shire updates the Asset Management Plan and Long Term Financial Plan as soon as possible in order that the asset funding ratio can be calculated based on verifiable information and reasonable assumptions and included in the financial report.

#### CONSULTATION

Auditors – Lincolns Accountants Albany The Office of the Auditor General Manager Corporate and Community Services

#### STATUTORY REQUIREMENTS

Section 5.26 to 5.33; 5.53 & 5.54 of the *Local Government Act 1995*Regulation 50(1) (c) of the *Local Government (Financial Management) Regulations* 1996
Section 4 of the *Local Government (COVID-19 Response) Order 2020* 

#### **POLICY IMPLICATIONS**

There are no policy implications for this report.

#### FINANCIAL IMPLICATIONS

This item reports on the financial position of the Shire as at 30 June 2021. The recommendation does not in itself have a financial implication.

#### **RISK MANAGEMENT IMPLICATIONS**

There are no risk management implications for this report.

#### ASSET MANAGEMENT IMPLICATIONS

There are no asset management implications for this report.

### SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) IMPLICATIONS Nil

#### **VOTING REQUIREMENTS**

Simple Majority

#### OFFICER RECOMMENDATION

That it be recommended to the Council that:

- 1. a. The 2020/2021 Annual Financial Report be adopted; and
  - b. The Chief Executive Officer be requested to forward a copy of this Committee and the Council agenda items to the Minister for Local Government and place them on the Shire website in accordance with Section 7.12A (Duties of local government with respect to audits) of the *Local Government Act 1995*;
- 2. The information contained within this report relating to the Asset Renewal Funding Ratio be received; and
- 3. The matters raised in the Auditor's Management Letter be noted and included in the Committee Status Report of future Audit and Risk Committee agendas.

#### 12 OTHER ITEMS FOR DISCUSSION OR FURTHER RESEARCH AS RAISED BY MEMBERS

#### 12.1 FINANCIAL MANAGEMENT REVIEW

CEO to update.

#### 12.2 OFFICE OF THE AUDITOR GENERAL (OAG) REPORTS

The following report may be of interest to the Committee:

- Audit Results Report Annual 2020-2021 Financial Audits of Local Government Entities;
- Information Systems Audit Report 2021 State Government Entities;
- Western Australian Public Sector Financial Statements Better Practice Guide;
- Local Government General Computer Controls; and
- Regulation and Support of the Local Government Sector.

These and other reports by the OAG can be found at <a href="https://audit.wa.gov.au/reports-and-publications/reports/">https://audit.wa.gov.au/reports-and-publications/reports/</a>

#### 13 NEXT MEETING

The next meeting of the Audit and Risk Committee will be held Tuesday, 1November 2022.

#### 14 CLOSURE

There being no further business to discuss, the Chairman, Cr Gale, thanked members for their attendance and declared the meeting closed at am.

#### 15 ATTACHMENTS (SEPARATE)

Item 5	5.1	Audit & Risk Committee Minutes 15 March 2022
Item 10.1	10.1.1	Risk Dashboard Report – July 2022
	10.1.2	Risk Actions Report – July 2022
Item 11.1	11.1.1	Annual Financial Report 2020/2021
	11.1.2	Auditor's Management Letter

## SHIRE OF KOJONUP



## Audit & Risk Committee Minutes

15 March 2022

#### **TERMS OF REFERENCE**

#### **AUDIT & RISK COMMITTEE**

#### Function:

This Committee is responsible for assisting Council in recommending appropriate actions to Council with regards to audit, risk and governance management to ensure accountability to the community in its responsibilities.

#### **Duties and Responsibilities:**

- Receive and review the biannual reports from the Chief Executive Officer (CEO) regarding the appropriateness and effectiveness of the Shires risk management, internal controls and legislative compliance and make recommendations to Council;
- Recommend and review the Shires Risk Appetite Statement in order to set the Risk Tolerance of the Council;
- Monitor and receive reports concerning the development, implementation and on-going management of the Shires Risk Management Plan and the effectiveness of its Risk Management Framework;
- Provide advice and assistance to Council as to the carrying out of its functions in relation to audits and recommend:
  - a) a list of those matters to be audited; and
  - b) the scope of the audit to be undertaken;
- Meet with the auditor yearly and provide a report to Council on the matters discussed and the outcome of the discussions;
- Liaise with the (CEO) to ensure that the Shire does everything in its power to:
  - a) assist the auditor to conduct the audit and carry out his or her other duties under the *Local Government Act 1995*; and
  - b) ensure that audits are conducted successfully and expeditiously;
- Examine the reports of the auditor after receiving a report from the CEO on the matters and:
  - a) determine if any matters raised require action to be taken by the Shire; and
  - b) ensure that appropriate action is taken in respect of those matters;
  - c) Review the report prepared by the CEO in respect of any matters raised in the report of the auditor and present the report to Council for adoption prior to the end of the next financial year or six months after the last report prepared by the auditor is received, whichever is the latest:
- Review the scope of the Audit Plan and its effectiveness;
- Consider and recommend adoption of the Annual Financial Report to the Council;
- Address issues brought to the attention of the Committee, including responding to requests from Council for advice that are within the parameters of the Committee's terms of reference;
- Seek information or obtain expert advice through the CEO on matters of concern within the scope of the Committee's terms of reference following authorisation from the Council; and

#### Shire of Kojonup – Audit & Risk Committee Meeting – Minutes – 15 March 2022

• Review the annual Statutory Compliance Return and make a recommendation on its adoption to Council.

#### Membership

Four (4) Councillors; and Two (2) Community Members.

## MINUTES FOR THE AUDIT AND RISK COMMITTEE MEETING HELD ON 15 MARCH 2022

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#### **MINUTES**

#### 1 DECLARATION OF OPENING

The Chairman, Cr Gale will declared the meeting open at 9:08 am and alerted the meeting of the procedures for emergencies including evacuation, designated exits and muster points.

#### 2 ATTENDANCE, APOLOGIES & LEAVE OF ABSENCE

#### **MEMBERS**

Cr Kevin Gale Member

Cr Roger Bilney Member (via Zoom)

Cr Alan Egerton-Warburton Member
Cr Felicity Webb Member

James Hope Community Member Roger House Community Member

Cr Ned Radford Observer

STAFF (OBSERVERS)

Grant Thompson Chief Executive Officer

Anthony Middleton Manager Corporate and Community Services (via Zoom)

Heather Marland Senior Finance Officer

Judy Stewart Senior Administration Officer

#### SENIOR MANAGEMENT TEAM VISITOR

Robert Jehu Manager Regulatory Services - left at 9:47 am

#### **APOLOGIES**

Nil

#### 3 PUBLIC QUESTION TIME

Nil

#### 4 SUMMARY OF RESPONSE TO PREVIOUS QUESTIONS TAKEN ON NOTICE

Nil

#### 5 CONFIRMATION OF MINUTES

Audit & Risk Committee Meeting held 2 November 2021 (Attachment 5.1)

#### OFFICER RECOMMENDATION/COMMITTEE DECISION

Moved Mr R House, seconded Cr Egerton –Warburton that the minutes of the Audit & Risk Committee Meeting held on 2 November 2021 be confirmed as a true and accurate record.

Carried 6/0

#### 6 DECLARATIONS OF INTEREST

#### 7 SENIOR MANAGEMENT TEAM DISCUSSION

In accordance with the Financial Management Review adopted in February 2019, one senior manager will attend the Audit & Risk Committee on a rotational basis to discuss the following:

- Update on Manager's areas of responsibility and current projects/issues;
- Questions on Notice from the Audit and Risk Committee;
- Management's own recommendations for improvement in key areas.

Robert Jehu, Manager Regulatory Services presented at the meeting and gave an overview of the positions under his management and an update of their current priorities.

#### 8 COMMITTEE TIMETABLE

As a guide and subject to availability, each Audit & Risk Committee agenda will contain the following (list to be expanded at the suggestion of members):

#### 1st Quarter (January – March)

- Committee Status Report
- Compliance Audit Return
- Summary of Risk Management
- Volunteer Management
- Leave Provision Adequacy

#### 2nd Quarter (April – June)

- Committee Status Report
- Summary of Risk Management
- Fees & Charges Review
- Business Continuity Plan Review
- Shire President's Vehicle Log Book

#### 3<sup>rd</sup> Quarter (July – September)

- Committee Status Report
- Interim Audit Report
- Summary of Risk Management
- Insurance Overview

#### 4<sup>th</sup> Quarter (October – December)

- Committee Status Report
- Audit Report & Management Letter
- Annual Financial Report
- Annual Report
- Financial Management Review (each 3 years 2018, 2021...)
- Risk, Legal Compliance & Internal Controls review (each 3 years 2021, 2024...)
- Summary of Risk Management

The above list will remain at the commencement of each Committee agenda to act as a

Shire of Kojonup – Audit & Risk Committee Meeting – Minutes – 15 March 2022

timetable and enable members to add to the items to be considered.

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#### 9 <u>COMMITTEE STATUS REPORT</u>

Date	Item Number & Title	Issue	Response	Status
Nil.				

#### 10 SUMMARY OF RISK MANAGEMENT

#### 10.1 RISK MANAGEMENT UPDATE

Please refer to the following attachments:

- 10.1.1 Risk Dashboard Report March 2022
- 10.1.2 Risk Actions Report March 2022

#### 10.2 WORKPLACE HEALTH AND SAFETY (WHS)

The implementation of the new *Work Health and Safety Act 2020* and accompanying regulations was delayed to come into effect in March 2022. A new Regional Risk Coordinator (who provides WHS expertise to shires within our Region) has commenced and will be able to provide further assistance to the Shire of Kojonup in meeting its WHS responsibilities.

#### 10.3 COVID-19 WORKING GROUP

The COVID-19 Working Group (Group) usually meets on a monthly basis; however, meets more regularly if required.

Since the 2 November 2021 Audit and Risk Committee meeting, State Government mandated vaccination requirements have been communicated to all staff. The Shire of Kojonup (Shire) has roles within all tiered levels of vaccination requirements due to employing a diverse range of staff ranging from those who are involved in providing aged care, regulatory, tourism and administrative services to those involved in civil road works, parks and gardens, and cleaning of public facilities and those providing volunteer services. Registers of vaccinated and unvaccinated staff, volunteers and contractors have been developed in order to assist in meeting the Shire's responsibility as an employer. A register of COVID-19 Personal Protective Equipment requirements and stock on hand has been established and extra stock ordered in anticipation of increased virus spread within the Western Australian community. Measures have been taken to mitigate the risk to the Shire of Kojonup's business continuity and include reinforcement of the use of Personal Protective Equipment, social distancing, signing in at external venues and increased physical separation of staff to lessen the likelihood of all or many staff being affected by COVID-19 at the same time.

Recent legal interpretation (McLeod's Barristers and Solicitors) of the *Building and Construction Industry Worker (Restriction on Access) Directions (No. 3)* has been received by local governments with regard to the definition of *minor* civil road works (such as pavement/footpath, irrigation, parks and gardens, and landscaping works) and *vaccination exemptions*. The legal advice suggests that minor construction work is exempt from vaccination requirements; whereas, projects such as major road upgrades are not covered by a vaccination exemption nor occasions where a combination of local government employees and externally-engaged workers working alongside each other in construction, irrespective of whether the construction work is minor.

#### 10.4 VOLUNTEER MANAGEMENT

Council, at its 2 November 2021 Ordinary Meeting, reviewed its Volunteer Management Handbook and made only minor and inconsequential changes of an updating nature.

#### 11 OFFICER REPORTS

#### 11.1 COMPLIANCE AUDIT RETURN 2021

AUTHOR	Judy Stewart – Senior Administration Officer	
DATE Wednesday, 9 March 2022		
FILE NO	CM.REP.1	
ATTACHMENT(S)	11.1.1 - Compliance Audit Return 2021	

STRATEGIC/CORPORATE IMPLICATIONS				
"Smart Possibilities – Kojonup 2027+"		"Smart Implementation –		
		Kojonup 2018-2022"		
Key Pillar Community Outcomes		Corporate Actions		
KP3 - Performance 3.4 – Be organised and		3.4.3 – Commit to future state-		
transparent with our		wide measurement systems		
financial management		testing local government		
		performance		

#### **DECLARATION OF INTEREST**

Nil

#### **SUMMARY**

The purpose of this report is for the Audit and Risk Committee's consideration and recommendation to Council for adoption of the Compliance Audit Return for 2021.

#### **BACKGROUND**

Completion of the Compliance Audit Return (CAR) is mandatory for each local government. Regulations 14 and 15 of the *Local Government (Audit) Regulations 1996* require a local government to carry out a compliance audit for each calendar year. A local government's audit committee must review the CAR and report same to Council to adopt after which a certified copy, together with a copy of the section of Council minutes adopting the CAR plus any other relevant information, must be submitted to the Department of Local Government, Sport and Cultural Industries (Department) by 31 March each year.

#### **COMMENT**

The 2021 CAR has been completed following a review of processes and documentation for each activity/area in which compliance is being assessed against the *Local Government Act* 1995 and its associated regulations.

Items of note in the 2021 CAR include the following:

- the need to publish an up-to-date version of the gift register on the Shire of Kojonup's (Shire's) website;
- the need to publish a Code of Conduct for employees on the Shire's website; and
- the need to publish an up-to-date register of the complaints on the Shire's website.

This item is for the Audit and Risk Committee's consideration and recommendation to the Council for adoption and subsequent submission to the Department by 31 March 2022.

#### **CONSULTATION**

Chief Executive Officer

Manager Corporate and Community Services

#### STATUTORY REQUIREMENTS

#### 14. Compliance audits by local governments

- (1) A local government is to carry out a compliance audit for the period 1 January to 31 December in each year.
- (2) After carrying out a compliance audit the local government is to prepare a compliance audit return in a form approved by the Minister.
- (3A) The local government's audit committee is to review the compliance audit return and is to report to the council the results of that review.
- (3) After the audit committee has reported to the council under subregulation (3A), the compliance audit return is to be -
  - (a) presented to the council at a meeting of the council; and
  - (b) adopted by the council; and
  - (c) recorded in the minutes of the meeting at which it is adopted.

[Regulation 14 inserted: Gazette 23 Apr 1999 p. 1724-5; amended: Gazette 30 Dec 2011 p. 5580-1.]

## 15. Certified copy of compliance audit return and other documents to be given to Departmental CEO

- (1) After the compliance audit return has been presented to the council in accordance with regulation 14(3) a certified copy of the return together with
  - (a) a copy of the relevant section of the minutes referred to in regulation 14(3)(c); and
  - (b) any additional information explaining or qualifying the compliance audit,

is to be submitted to the Departmental CEO by 31 March next following the period to which the return relates.

(2) In this regulation —

**certified** in relation to a compliance audit return means signed by —

- (a) the mayor or president; and
- (b) the CEO.

[Regulation 15 inserted: Gazette 23 Apr 1999 p. 1725; amended: Gazette 26 Jun 2018 p. 2386.]

#### POLICY IMPLICATIONS

Nil

#### FINANCIAL IMPLICATIONS

Nil

Shire of Kojonup – Audit & Risk Committee Meeting – Minutes – 15 March 2022

#### RISK MANAGEMENT IMPLICATIONS

RISK MANAGEMENT FRAMEWORK					
Risk Profile	Risk	Key Control	Current Action		
Description/Cause					
3. Failure to Fulfil	Inadequate	Compliance Audit	Nil (key control		
Compliance	compliance	Report	being undertaken)		
Requirements	framework				
(Statutory/Regulatory)					
Risk rating - Adequate					
IMPLICATIONS					

Maximising compliance with legislation mitigates risk of damage to image and reputation as well as penalties associated with non-compliance; compliance demonstrates that best practice methodology is in place.

#### ASSET MANAGEMENT IMPLICATIONS

Nil

SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) IMPLICATIONS
Nil

#### **VOTING REQUIREMENTS**

Simple Majority

#### OFFICER RECOMMENDATIONCOMMITTEE DECISION

Moved Cr Egerton-Warburton, seconded Mr R House that it be recommended to the Council that the Compliance Audit Return for 2021, as attached, be adopted.

Carried 6/0

#### 12 OTHER ITEMS FOR DISCUSSION OR FURTHER RESEARCH AS RAISED BY MEMBERS

#### 13 <u>NEXT MEETING</u>

The next meeting of the Audit and Risk Committee will be held Tuesday, 3 May 2022 at 9:00am.

#### 14 CLOSURE

There being no further business to discuss, the Chairman, Cr Gale, thanked members for their attendance and declared the meeting closed at 10:25am.

Shire of Kojonup – Audit & Risk Committee Meeting – Minutes – 15 March 2022

#### 15 <u>ATTACHMENTS (SEPARATE)</u>

- 5.1 Audit & Risk Committee Minutes 2 November 2021
- 10.1.1 Risk Dashboard Report March 2022
- 10.1.2 Risk Actions Report March 2022
- 11.1.1 Compliance Audit Report 2021

#### Shire of Kojonup Risk Dashboard Report July 2022

Asset Sustainability Practices		Risk Moderate	Control Adequate	External Theft and Fraud (inc. Cyber C	rime)	Risk Moderate	Control Adequate
Current Actions	Due Date	Respor	sibility	Current Actions	Due Date	Respor	sibility
Restrict access to non- compliant/damaged/dangerous buildings until the uture of these facilities is determined.	May-22	Mi	RS	Fobs security improvements for administration building - fob quotes requested	Jun-22	CE	EO
Risk Assessment on Showgrounds	May-22	МС	ccs	Update fixed assets record (RAMM) to include Parks, Reserves, street furniture and signage and drainage infrastructure	Apr-22	M	vs
Business & Community Disruption		Risk	Control	Management of Facilities, Venues and	<u>Events</u>	Risk	Control
Current Actions	Due Date	Moderate	Adequate	Current Actions	Due Date	Moderate	Adequate
Current Actions	Due Date	Respon	nsibility	Draft improved Events planning process	Due Date	Respon	sibility
Review and test LEMA Plan	Apr-22	М	RS	guidelines (including Planning Approvals, risk assessments, event management plans, food safety at stalls etc) - progressing	Jun-22	М	RS
Commence annual building inspections	Mar-22	M	RS	Develop post event procedures and event evaluation debrief - progressing	Mar-22	MI	RS
Oraft Bushfire Risk Management Plan - orogressing	Dec-23	M	RS	Develop Lease agreements register for all Shire facilities - progressing community hall agreements, sporting group agreements	Jun-22	МС	ccs
				Community education re public events on private property - progressing	Jun-22	М	RS
				Annual tenancy inspections for staff and public housing - scheduled & notice in writing	Mar-22	М	RS
Failure to Fulfil Compliance Requireme	ents_	Risk	Control	IT, Communication Systems and Infras	tructuro	Risk	Control
Statutory, Regulatory)		Low	Adequate	in, Communication Systems and Infras	uucture	Moderate	Adequate
Current Actions	Due Date	Respor	nsibility	Current Actions	Due Date	Respor	sibility
				Add additional generator input points (Admin building)	Jul-23	MI	RS
				Negotiate Service level agreement with Vendors - IT	Jun-22	МС	cs
Document Management Processes		Risk Low	Control Adequate	<u>Misconduct</u>		Risk Moderate	Control
Current Actions	Due Date	Respor	sibility	Current Actions	Due Date	Respor	sibility
Formation of Position Descriptions for volunteers progressing	Apr-22	CE	E0	Implement user-friendly stock control and reconciliation (fuel) procedure - FO to work with Depot	Jul-22	МС	cs
		Risk	Control			Risk	Control
Employment Practices		High	Adequate	Project/Change Management		High	Adequate
Current Actions	Due Date		nsibility	Current Actions	Due Date		sibility
formalise exit interview procedure - template for	Apr-22		CS	Implement formal project management guidelines	May-22	CE	
eview Finalise EBA - M Fitzgerald, on behalf of Council, is following up with the ASU week commencing 3 March 2020	Jun-22		EO	imprement romai project management guidelines	iviay-22	GE.	
		Risk	Control			Risk	Control
Engagement practices		Moderate	Adequate	Safety and Security Practices		High	Adequate
Current Actions	Due Date		sibility	Current Actions	Due Date	_	sibility
Review and assess Community Engagement Strategy and Plan - to be formed?	Jul-22	МС		Conduct annual evacuation drill at all facilities	Apr-23	CE	
Taxiron word Monorcont		Risk	Control	Summlies and Contract Manager		Risk	Control
Environment Management		Low	Adequate	Supplier and Contract Management		Moderate	Adequate
Current Actions	Due Date	Respor		Current Actions	Due Date	Respor	sibility
Former Control on a sent Balance		Risk	Control				
Errors, Omissions and Delays		Low	Adequate				
	Duo Poto						
Current Actions  mplement a formal peer review process	Due Date	Respor					

Actions	Risk Profile	Due Date	Responsibility	Action Status
Commence annual building inspections	2	Mar-22	MRS	14/7/21 Spreadsheet being developed. BMC to start doing tenanted building inspections end of March - 2 weeks' notice (3 per week)
Formalise exit interview procedure - template for review	5	Apr-22	CEO	CEO to review and implement HR Framework inc Policies and Procedures. 1st quarter 2022.
Implement user-friendly stock control and reconciliation (fuel) procedure	12	Jul-22	MCCS/MWS	Work group addressing the issue led by FO. Finance Officer to work with Depot. Monthly reconciliations are now greatly improved, albeit still a manual process. Once procedure has been decided.
Risk assessment of Showgrounds	1	Dec-23	MCCS	LGIS assessment completed. Budget for consultant - existing or move - community/stakeholder views.
MOU for Community Halls - together with previous	1	Dec-21	MCCS	Community Halls management - draft MOU with CEO/MCCS
Review and test LEMA Plan	2	Apr-22	MRS	Plan to be tested asap
Develop post event procedures and event evaluation debrief - together with previous - end to end process for event	10	Mar-22	MRS	Progressing
Annual tenancy inspections for staff and public housing - scheduled & notice in writing - same date as for no.	10	Mar-22	MRS	Starting early 2022
Conduct annual evacuation drill at all facilities	14	Apr-23	CEO	Progressing, training of fire wardens to occur. Drill to be scheduled 1st Quarter 2022.
Fobs security improvements for administration building	9	Jun-22	CEO	Fob quotes requested. Whole of Security review to commence 1st half of 2022.
Update fixed assets record (RAMM) to include Parks, Reserves, street furniture and signage and drainage infrastructure	9	Apr-22	CEO/MWS	Ongoing including buildings - Pocket RAMM? Training - BCM Ref: ICT Plan as per previous discussion. Technical Officer to take on RAMM training and ongoing updates.

Actions	Risk Profile	Due Date	Responsibility	Action Status
Formation of Position Descriptions for Volunteers - progressing.	4	Apr-22	CEO	Managers to form position descriptions. SH has volunteers' handbook which acts as a PD. Library PD completed. In draft form. 14/7/21 - Volunteer PD's completed for Parks/Reserves, KP and Library and are now in use. Volunteer Manual also updated to reflect minor amendments.
Finalise EBA	5	Jun-22	CEO	CEO willl take the lead and is currently reviewing the process to undertake EBA negotiations 2nd Quarter 2022.
Restrict access to non- compliant/damaged/dangerous buildings until the future of these buildings is determined.	1	May-22	MRS	Inspection of public buildings required to establish any non-compliance, damage or danger. MRS/BS to coordinate annual inspection of buildings. List to be compiled of relevant buildings; produce checklist and assess as part of budgetary process.
Develop Lease agreements register for all Shire facilities - progressing community hall agreements, sporting group agreements.	10	Jun-22	MCCS	Community Halls management - draft MOU with CEO/MCCS. Kojonup Historical Society (Elverd Cottage, Barracks and Post Office) lease agreement - draft forwarded to CEO & MCCS 27/05/21 for comment. Kojonup Bowling Club - draft in progress. So many buildings still without leases.
Negotiate Service level agreement with Vendors.	11	Jun-22	MCCS	Ramped Technology
Draft Improved Events planning process guidelines (including Planning Approvals, risk assessments, event management plans, food safety at stalls etc).	10	Jun-22	MRS	Event plan application has been established. Itinerant traders
Community education re public events on private property - together	10	Mar-22	MRS	Progressing
Implement formal project management guidelines	13	May-22	CEO	Implementation 2nd Quarter 2022 - framework back to SMT
Implement a formal peer review process	8	Dec-23	CEO	Link to PM framework - SMT to discuss
Review and assess Community Engagement Strategy and Plan - to be formed?	6	Jul-22	CEO/MCCS	Organisation wide
Draft Bush Fire Risk Management Plan	2	Dec-23	MRS	bfrm coodinator engagement agred to

#### SHIRE OF KOJONUP

#### **FINANCIAL REPORT**

#### FOR THE YEAR ENDED 30 JUNE 2021

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#### **COMMUNITY VISION**

Kojonup is a smart region featuring a technologically advanced agricultural community, an educational and historical destination, and a healthy and enviable lifestyle

Principal place of business: 93 Albany Highway Kojonup WA 6395

#### SHIRE OF KOJONUP FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Local Government Act 1995 Local Government (Financial Management) Regulations 1996

#### STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the Shire of Kojonup for the financial year ended 30 June 2021 is based on proper accounts and records to present fairly the financial position of the Shire of Kojonup at 30 June 2021 and the results of the operations for the financial year then ended in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Signed on the	10th	day of	JUNE	2022
			4A	
			Chief Executive	e Officer
			GRANT THO	THE RESERVE OF THE PERSON NAMED IN COLUMN 2 IS NOT THE OWNER.
			Name of Chief Exe	cutive Officer



#### SHIRE OF KOJONUP STATEMENT OF COMPREHENSIVE INCOME BY NATURE OR TYPE FOR THE YEAR ENDED 30 JUNE 2021

	2021	2021	2020
NOTE	Actual	Budget	Actual
	\$	\$	\$
23(a)	4,021,892	4,035,411	3,973,188
2(a)	3,143,027	2,188,049	3,068,726
2(a)	1,323,731	1,448,587	1,220,691
2(a)	46,995	95,899	98,753
2(a)	287,337	389,724	300,609
	8,822,982	8,157,670	8,661,967
			(4,554,168)
	• • • • • • • • • • • • • • • • • • • •	,	(2,037,281)
	•		(387,866)
, ,			(3,341,600)
2(b)		•	(26,045)
		, ,	(308,437)
			(533,775)
			(11,189,172)
	(1,955,141)	(1,862,178)	(2,527,205)
			2,946,755
• •			20,146
10(a)	(274,580)	(60,189)	(130,320)
	0.000		44.007
		<del>-</del>	11,687
	3,150,413	4,661,146	2,848,268
	4 405 272	2 700 060	321,063
	1,195,272	2,790,900	321,063
	0	0	0
	1,195,272	2,798,968	321,063
	23(a) 2(a) 2(a) 2(a)	NOTE \$\frac{\\$}{\\$}23(a)	NOTE   Actual   Budget   \$   \$   \$   \$   \$   \$   \$   \$   \$



#### SHIRE OF KOJONUP STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM FOR THE YEAR ENDED 30 JUNE 2021

		2021	2021	2020
	NOTE	Actual	Budget	Actual
		\$	\$	\$
Revenue	2(a)			
Governance		36,546	39,500	59,555
General purpose funding		5,634,293	4,873,150	5,653,473
Law, order, public safety		58,846	59,853	56,336
Health		8,529	14,172	21,631
Education and welfare		9,397	17,950	16,608
Housing		2,349,376	2,285,960	2,017,542
Community amenities		367,883	364,274	346,779
Recreation and culture		63,074	78,870	83,112
Transport		10,273	77,000	10,941
Economic services		197,865	176,940	182,926
Other property and services		86,900	170,001	213,064
		8,822,982	8,157,670	8,661,967
	• 4 >			
Expenses	2(b)	,		
Governance		(544,589)	(550,190)	(712,200)
General purpose funding		(73,684)	(74,449)	(70,867)
Law, order, public safety		(277,288)	(271,839)	(250,058)
Health		(57,823)	(140,465)	(835,325)
Education and welfare		(119,888)	(59,882)	(56,275)
Housing		(2,695,035)	(2,309,530)	(2,413,143)
Community amenities		(676,205)	(710,548)	(611,781)
Recreation and culture		(1,403,492)	(1,384,159)	(1,463,131)
Transport		(3,701,041)	(3,491,748)	(3,500,733)
Economic services		(906,035)	(915,954)	(915,401)
Other property and services		(269,183)	(54,748)	(334,213)
		(10,724,263)	(9,963,512)	(11,163,127)
Finance Costs	2(b)			
Health	2(0)	(2,338)	(2,579)	(1,016)
Housing		(34,810)	(38,417)	(16,967)
Recreation and culture		(14,440)	(13,812)	(8,055)
Transport		(2,272)	(1,528)	(7)
Transport		(53,860)	(56,336)	(26,045)
		(1,955,141)	(1,862,178)	(2,527,205)
		(1,000,111)	(1,002,110)	(2,021,200)
Non-operating grants, subsidies and contributions	2(a)	3,392,107	4,719,789	2,946,755
Profit on disposal of assets	10(a)	29,654	1,546	20,146
(Loss) on disposal of assets	10(a)	(274,580)	(60,189)	(130,320)
Fair value adjustments to financial assets at fair value through				
profit or loss		3,232	0	11,687
		3,150,413	4,661,146	2,848,268
Net result for the period		1,195,272	2,798,968	321,063
Total other comprehensive income for the period		0	0	0
Total comprehensive income for the period		1,195,272	2,798,968	321,063
		.,,=	_,. 30,000	

#### SHIRE OF KOJONUP STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021

	NOTE	2021	2020
		\$	\$
CURRENT ASSETS			
Cash and cash equivalents	3	3,958,480	4,272,596
Trade and other receivables	6	1,793,340	1,570,034
Inventories	7	236,281	207,761
TOTAL CURRENT ASSETS		5,988,101	6,050,391
NON-CURRENT ASSETS			
Trade and other receivables	6	77,752	70,530
Other financial assets	5(a)	92,258	89,026
Inventories	7	78,000	78,000
Property, plant and equipment	8	35,407,180	35,131,172
Infrastructure	9	131,484,314	131,421,353
TOTAL NON-CURRENT ASSETS		167,139,504	166,790,081
TOTAL ACCETS		173,127,605	172,840,472
TOTAL ASSETS		173,127,005	172,040,472
CURRENT LIABILITIES			
Trade and other payables	12	2,956,737	3,399,714
Contract liabilities	13	327,096	858,555
Borrowings	14(a)	231,147	224,096
Employee related provisions	15	715,081	641,847
TOTAL CURRENT LIABILITIES		4,230,061	5,124,212
NON-CURRENT LIABILITIES			
Borrowings	14(a)	2,686,909	2,663,057
Employee related provisions	15	126,206	164,046
Trade and other payables	12	640	640
TOTAL NON-CURRENT LIABILITIES		2,813,755	2,827,743
TOTAL LIABILITIES		7,043,816	7,951,955
TOTAL LIABILITIES		7,043,610	7,951,955
NET ASSETS		166,083,789	164,888,517
FOURTY			
EQUITY Retained surplus		68,713,276	67,567,279
Reserves - cash backed	4	3,539,179	3,489,904
Revaluation surplus	11	93,831,334	93,831,334
TOTAL EQUITY	11	166,083,789	164,888,517
TOTAL EQUILT		100,003,769	104,000,317



#### SHIRE OF KOJONUP STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021

			RESERVES		
		RETAINED	CASH	REVALUATION	TOTAL
	NOTE	SURPLUS	BACKED	SURPLUS	<b>EQUITY</b>
		\$	\$	\$	\$
Balance as at 1 July 2019		66,990,331	3,745,789	93,831,334	164,567,454
Comprehensive income					
Net result for the period		321,063	0	0	321,063
Total comprehensive income		321,063	0	0	321,063
Transfers from reserves	4	1,404,877	(1,404,877)	0	0
Transfers to reserves	4	(1,148,992)	1,148,992	0	0
Balance as at 30 June 2020	_	67,567,279	3,489,904	93,831,334	164,888,517
Comprehensive income					
Net result for the period		1,195,272	0	0	1,195,272
Total comprehensive income	_	1,195,272	0	0	1,195,272
Transfers from reserves	4	1,199,169	(1,199,169)	0	0
Transfers to reserves	4	(1,248,444)	1,248,444	0	0
Balance as at 30 June 2021	-	68,713,276	3,539,179	93,831,334	166,083,789



#### SHIRE OF KOJONUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2021

NOTE   Actual   Budget   Actual   Receipts   S   S   S   S   S   S   S   S   S			2021	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES           Receipts         3,963,852         4,031,475         3,903,190           Cperating grants, subsidies and contributions         3,097,245         3,181,070         3,263,493           Fees and charges         1,094,423         1,450,587         1,220,691           Interest received         46,995         95,899         98,753           Goods and services tax received         99,218         0         264           Other revenue         287,337         389,724         300,609           Payments         8,589,070         9,128,755         8,787,000           Payments         (4,641,286)         (4,206,345)         (4,516,729)           Materials and contracts         (2,354,199)         (2,447,462)         (1,334,178)           Utility charges         (331,449)         (334,550)         (387,866)           Interest expenses         (56,335)         (56,335)         (17,472)           Interest expenses         (56,335)         (56,335)         (17,472)           Interest expenses         (56,335)         (56,335)         (56,336)         (17,472)           Interest expenses         (56,335)         (56,335)         (56,356)         (56,955)         (56,955)         (56,955		NOTE	Actual	Budget	Actual
Rates         3,963,852         4,031,475         3,903,190           Operating grants, subsidies and contributions         3,097,245         3,161,070         3,263,493           Fees and charges         1,094,423         1,450,567         1,220,691           Interest received         46,995         95,899         98,753           Goods and services tax received         99,218         0         264           Other revenue         287,337         389,724         300,608           Payments         8,899,070         9,128,755         8,787,000           Employee costs         (4,641,286)         (4,206,345)         (4,516,729)           Materials and contracts         (2,354,199)         (2,447,462)         (1,334,178)           Utility charges         (331,449)         (334,550)         (387,866)           Interest expenses         (56,335)         (65,335)         (65,335)         (37,725)           Interest expenses tax paid         (331,402)         (309,230)         (308,437)           Goods and services tax paid         (33,725)         (725,181)         (86,100)           Other expenditure         (33,351,02)         (39,230)         (308,437)           Operating activities         16         830,974         1,043,747 <td></td> <td></td> <td>\$</td> <td>\$</td> <td>\$</td>			\$	\$	\$
Rates   Subsidies and contributions   3,963,852   4,031,475   3,903,190   Operating grants, subsidies and contributions   3,097,245   3,161,070   3,263,493   1,094,423   1,450,587   1,220,691   Interest received   46,995   95,899   98,753   0 264   287,337   389,724   300,609   287,337   389,724   300,609   287,337   389,724   300,609   3,263,493   389,724   300,609   3,263,493   389,724   300,609   3,263,493   389,724   300,609   3,263,493   3	CASH FLOWS FROM OPERATING ACTIVITIES				
Operating grants, subsidies and contributions         3,097,245         3,161,070         3,263,493           Fees and charges         1,094,423         1,450,587         1,220,691           Interest received         99,218         0         264           Other revenue         287,337         389,724         300,609           Payments         8,589,070         9,128,755         8,787,000           Payments         (4,641,286)         (4,205,345)         (4,516,729)           Materials and contracts         (2,354,199)         (2,47,462)         (1,334,178)           Utility charges         (56,335)         (56,336)         (17,472)           Insurance paid         (331,102)         (309,230)         (308,437)           Goods and services tax paid         0         (56,335)         (56,336)         (17,472)           Insurance paid         (331,102)         (309,230)         (308,437)           Goods and services tax paid         0         (5,905)         (816)           Other expenditire         (7758,096)         (8,085,009)         (6,651,598)           Net cash provided by (used in)         (7758,096)         (8,085,009)         (6,651,598)           Net cash provided by (used in)         (9,167)         (240,000)	Receipts				
Fees and Charges         1,094,423         1,450,587         1,220,691           Interest received         46,995         95,899         98,753           Goods and services tax received         287,337         389,724         300,609           Other revenue         8,589,070         9,128,755         8,787,000           Payments           Employee costs         (4,641,286)         (4,206,345)         (4,516,729)           Materials and contracts         (2,354,199)         (2,447,462)         (1,334,178)           Utility charges         (331,449)         (334,550)         (387,866)           Insurance paid         (331,102)         (390,230)         (308,437)           Goods and services tax paid         (43,725)         (725,181)         (86,100)           Other expenditure         (43,725)         (725,181)         (86,100)           Other expenditure         (7,758,096)         (8,085,009)         (6,651,598)           Net cash provided by (used in)         (7,758,096)         (8,085,009)         (6,651,598)           Net cash provided by (used in)         (7,758,096)         (8,085,009)         (6,651,598)           Net cash provided by (used in)         (8,085,009)         (2,241,000)         (21,141)           Paymen	Rates		3,963,852	4,031,475	3,903,190
Interest received	Operating grants, subsidies and contributions		3,097,245	3,161,070	3,263,493
Interest received	Fees and charges		1,094,423	1,450,587	1,220,691
Goods and services tax received Other revenue         99,218 (287,337)         38,724 (300,606)         300,606           Payments         8,589,070         9,128,755         8,787,000           Materials and contracts         (4,641,286) (2,474,462) (1,334,178)         (4,516,729)           Materials and contracts         (2,354,199) (2,474,462) (1,334,178)         (1334,786) (331,449) (334,550) (387,866)           Interest expenses         (56,335) (56,336) (56,336) (17,472)         (331,102) (309,230) (308,437)         (300,230) (308,437)           Goods and services tax paid         (331,102) (331,022) (309,230) (308,437)         (36,616)         (43,725) (725,181) (86,100)           Other expenditure         (43,725) (725,181) (86,100)         (6,651,598)         (8,651,598)           Net cash provided by (used in) operating activities         16         830,974 (1,043,747) (2,135,402)         (2,134,102)           CASH FLOWS FROM INVESTING ACTIVITIES         Payments for development of land held for resale         7         (9,167) (240,000) (21,141)         (2,141)           Payments for construction of infrastructure         8(a) (1,892,537) (2,291,026) (5,700,729)         (2,570,729)           Payments for construction of infrastructure         8(a) (1,892,537) (2,291,026) (5,700,729)         (2,570,729)           Porceeds from financial assets at fair values through profit and loss         (2,860,648) (4,719,789) (2,310,510)			46,995	95,899	
Other revenue         287,337         339,724         300,609           Payments         8,589,070         9,128,755         8,787,000           Employee costs         (4,641,286)         (4,206,345)         (4,516,729)           Materials and contracts         (2,354,199)         (2,447,462)         (1,334,178)           Utility charges         (331,449)         (334,550)         (387,866)           Interest expenses         (56,335)         (56,336)         (17,472)           Insurance paid         (331,102)         (309,230)         (308,437)           Goods and services tax paid         (331,102)         (309,230)         (308,437)           Goods and services tax paid         (43,725)         (725,181)         (86,100)           Other expenditure         (43,725)         (725,181)         (86,100)           Net cash provided by (used in)         (7,758,096)         (8,085,009)         (6,651,598)           Net cash provided by (used in)         (7,758,096)         (8,085,009)         (6,651,598)           Payments for development of land held for resale         7         (9,167)         (240,000)         (21,141)           Payments for development of land held for resale         7         (9,167)         (240,000)         (5,700,729)	Goods and services tax received			0	264
Payments   Employee costs   (4,641,286) (4,206,345) (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,314,746)   (4,314,746)   (4,314,746)   (4,314,746)   (4,314,746)   (4,314,747)   (4,3	Other revenue			389,724	300,609
Payments   Employee costs   (4,641,286) (4,206,345) (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,516,729)   (4,314,746)   (4,314,746)   (4,314,746)   (4,314,746)   (4,314,746)   (4,314,747)   (4,3			8,589,070	9,128,755	8,787,000
Employee costs         (4,641,286)         (4,206,345)         (4,516,729)           Materials and contracts         (2,354,199)         (2,447,462)         (1,334,178)           Utility charges         (331,449)         (334,550)         (387,866)           Interest expenses         (56,335)         (56,336)         (17,472)           Insurance paid         (331,102)         (309,230)         (308,437)           Goods and services tax paid         (43,725)         (725,181)         (86,100)           Other expenditure         (43,725)         (725,181)         (86,100)           Net cash provided by (used in)         (7,758,096)         (8,085,009)         (6,651,598)           Net cash provided by (used in)         (7,758,096)         (8,085,009)         (6,651,598)           Net cash provided by (used in)         (7,758,096)         (8,085,009)         (6,651,598)           Payments for development of land held for resale         7         (9,167)         (240,000)         (21,141)           Payments for construction of infrastructure         9(a)         (2,311,118)         (6,171,219)         (2,080,835)           Non-operating grants, subsidies and contributions         2,860,648         4,719,789         2,310,510           Proceeds from sale of property, plant & equipment <t< td=""><td>Payments</td><td></td><td></td><td></td><td></td></t<>	Payments				
Materials and contracts         (2,354,199)         (2,447,462)         (1,334,178)           Utility charges         (331,449)         (334,550)         (387,866)           Insurance paid         (56,335)         (56,336)         (17,472)           Insurance paid         (331,102)         (309,230)         (308,437)           Goods and services tax paid         0         (5,905)         (816)           Other expenditure         (43,725)         (725,181)         (86,100)           Net cash provided by (used in) operating activities         16         830,974         1,043,747         2,135,402           CASH FLOWS FROM INVESTING ACTIVITIES         Payments for development of land held for resale         7         (9,167)         (240,000)         (21,141)           Payments for construction of infrastructure         9(a)         (2,311,118)         (6,171,219)         (2,080,835)           Non-operating grants, subsidies and contributions         2,860,648         4,719,789         2,310,510           Proceeds from sale of property, plant & equipment         10(a)         176,181         128,080         341,473           Net cash provided by (used in) investment activities         (1,175,993)         (3,854,376)         (5,150,721)           CASH FLOWS FROM FINANCING ACTIVITIES         Repayment of borrowings </td <td>· · · · · · · · · · · · · · · · · · ·</td> <td></td> <td>(4,641,286)</td> <td>(4,206,345)</td> <td>(4,516,729)</td>	· · · · · · · · · · · · · · · · · · ·		(4,641,286)	(4,206,345)	(4,516,729)
Utility charges         (331,449)         (334,550)         (387,866)           Interest expenses         (56,335)         (56,336)         (17,472)           Insurance paid         (331,102)         (309,230)         (308,437)           Goods and services tax paid         0         (5,905)         (816)           Other expenditure         (43,725)         (725,181)         (86,100)           Net cash provided by (used in) operating activities         16         830,974         1,043,747         2,135,402           CASH FLOWS FROM INVESTING ACTIVITIES         Payments for development of land held for resale Payments for development of land held for resale Payments for purchase of property, plant & equipment         8(a)         (1,892,537)         (2,291,026)         (5,700,729)           Payments for construction of infrastructure         9(a)         (2,311,118)         (6,171,219)         (2,080,835)           Non-operating grants, subsidies and contributions         2,860,648         4,719,789         2,310,510           Proceeds from financial assets at fair values through profit and loss         0         0         1           Proceeds from sale of property, plant & equipment         10(a)         176,181         128,080         341,473           Net cash provided by (used in) investment activities         (1,175,993)         (3,854,376)					·
Interest expenses   (56,335) (56,336) (17,472   Insurance paid (331,102) (309,230) (308,437)   Goods and services tax paid (5,905) (816)   Other expenditure (43,725) (725,181) (86,100)   (7,758,096) (8,085,009) (6,651,598)   Other expenditure (43,725) (725,181) (86,100)   Operating activities   16   830,974   1,043,747   2,135,402   Other expenditure (10,000) (21,141)   Operating activities   16   830,974   1,043,747   2,135,402   Other expenditure (10,000) (21,141)   Operating activities   7   Operating activities   Operating activities   7   Operating activities   0   Operating activities   Operati	Utility charges				
Insurance paid   (331,102) (309,230) (308,437)   Goods and services tax paid   (43,725) (725,181) (86,100)   (7,758,096) (8,085,009) (6,651,598)	·		•		
Coods and services tax paid   Coods and services   Coods and servic	·			, ,	, , ,
Other expenditure         (43,725)         (725,181)         (86,100)           Net cash provided by (used in) operating activities         16         830,974         1,043,747         2,135,402           CASH FLOWS FROM INVESTING ACTIVITIES           Payments for development of land held for resale         7         (9,167)         (240,000)         (21,141)           Payments for purchase of property, plant & equipment         8(a)         (1,892,537)         (2,291,026)         (5,700,729)           Payments for construction of infrastructure         9(a)         (2,311,118)         (6,171,219)         (2,080,835)           Non-operating grants, subsidies and contributions         2,860,648         4,719,789         2,310,510           Proceeds from financial assets at fair values through profit and loss         0         0         0         1           Proceeds from sale of property, plant & equipment         10(a)         176,181         128,080         341,473           CASH FLOWS FROM FINANCING ACTIVITIES           Repayment of borrowings         14(b)         (224,097)         (223,736)         (5,150,721)           CASH FLOWS FROM FINANCING ACTIVITIES           Repayment of borrowings         14(b)         255,000         2,050,000         2,466,148           Net cash provided	·				,
Net cash provided by (used in) operating activities  16  830,974  1,043,747  2,135,402  CASH FLOWS FROM INVESTING ACTIVITIES Payments for development of land held for resale Payments for purchase of property, plant & equipment Payments for construction of infrastructure Payments for purchase of property, plant & equipment Proceeds from financial assets at fair values through profit and loss Proceeds from sale of property, plant & equipment Proceeds from financial assets at fair values through profit and plant Proceeds from f	•		(43,725)	, , , , , , , , , , , , , , , , , , , ,	
Net cash provided by (used in) operating activities         16         830,974         1,043,747         2,135,402           CASH FLOWS FROM INVESTING ACTIVITIES           Payments for development of land held for resale         7         (9,167)         (240,000)         (21,141)           Payments for purchase of property, plant & equipment         8(a)         (1,892,537)         (2,291,026)         (5,700,729)           Payments for construction of infrastructure         9(a)         (2,311,118)         (6,171,219)         (2,080,835)           Non-operating grants, subsidies and contributions         2,860,648         4,719,789         2,310,510           Proceeds from financial assets at fair values through profit and loss         0         0         1           Proceeds from sale of property, plant & equipment         10(a)         176,181         128,080         341,473           Net cash provided by (used in) investment activities         (1,175,993)         (3,854,376)         (5,150,721)           CASH FLOWS FROM FINANCING ACTIVITIES         Repayment of borrowings         14(b)         (224,097)         (223,736)         (32,911)           Proceeds from new borrowings         14(b)         255,000         2,050,000         2,466,148           Net cash provided by (used In) financing activities         30,903         1,826,264	'				
CASH FLOWS FROM INVESTING ACTIVITIES         7         (9,167)         (240,000)         (21,141)           Payments for development of land held for resale         7         (9,167)         (240,000)         (21,141)           Payments for purchase of property, plant & equipment         8(a)         (1,892,537)         (2,291,026)         (5,700,729)           Payments for construction of infrastructure         9(a)         (2,311,118)         (6,171,219)         (2,080,835)           Non-operating grants, subsidies and contributions         2,860,648         4,719,789         2,310,510           Proceeds from financial assets at fair values through profit and loss         0         0         0         1           Proceeds from sale of property, plant & equipment         10(a)         176,181         128,080         341,473           Net cash provided by (used in) investment activities         (1,175,993)         (3,854,376)         (5,150,721)           CASH FLOWS FROM FINANCING ACTIVITIES         (1,175,993)         (3,854,376)         (5,150,721)           CASH FLOWS FROM provided by (used In) financing activities         14(b)         (224,097)         (223,736)         (32,911)           Net cash provided by (used In) financing activities         30,903         1,826,264         2,433,237           Net increase (decrease) in cash held         <	Net cash provided by (used in)		,	, , ,	, , ,
Payments for development of land held for resale 7 (9,167) (240,000) (21,141) Payments for purchase of property, plant & equipment 8(a) (1,892,537) (2,291,026) (5,700,729)  Payments for construction of infrastructure 9(a) (2,311,118) (6,171,219) (2,080,835) Non-operating grants, subsidies and contributions Proceeds from financial assets at fair values through profit and loss 0 0 0 1  Proceeds from sale of property, plant & equipment 10(a) 176,181 128,080 341,473  Net cash provided by (used in) (1,175,993) (3,854,376) (5,150,721)  CASH FLOWS FROM FINANCING ACTIVITIES Repayment of borrowings 14(b) (224,097) (223,736) (32,911) Proceeds from new borrowings 14(b) 255,000 2,050,000 2,466,148  Net cash provided by (used In) financing activities 30,903 1,826,264 2,433,237  Net increase (decrease) in cash held (314,116) (984,365) (582,082)		16	830,974	1,043,747	2,135,402
Payments for development of land held for resale 7 (9,167) (240,000) (21,141) Payments for purchase of property, plant & equipment 8(a) (1,892,537) (2,291,026) (5,700,729)  Payments for construction of infrastructure 9(a) (2,311,118) (6,171,219) (2,080,835) Non-operating grants, subsidies and contributions Proceeds from financial assets at fair values through profit and loss 0 0 0 1  Proceeds from sale of property, plant & equipment 10(a) 176,181 128,080 341,473  Net cash provided by (used in) (1,175,993) (3,854,376) (5,150,721)  CASH FLOWS FROM FINANCING ACTIVITIES Repayment of borrowings 14(b) (224,097) (223,736) (32,911) Proceeds from new borrowings 14(b) 255,000 2,050,000 2,466,148  Net cash provided by (used In) financing activities 30,903 1,826,264 2,433,237  Net increase (decrease) in cash held (314,116) (984,365) (582,082)	CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for purchase of property, plant & equipment 8(a) (1,892,537) (2,291,026) (5,700,729)  Payments for construction of infrastructure 9(a) (2,311,118) (6,171,219) (2,080,835)  Non-operating grants, subsidies and contributions 2,860,648 4,719,789 2,310,510  Proceeds from financial assets at fair values through profit and loss 0 0 0 1  Proceeds from sale of property, plant & equipment 10(a) 176,181 128,080 341,473  Net cash provided by (used in) (1,175,993) (3,854,376) (5,150,721)  CASH FLOWS FROM FINANCING ACTIVITIES  Repayment of borrowings 14(b) (224,097) (223,736) (32,911)  Proceeds from new borrowings 14(b) 255,000 2,050,000 2,466,148  Net cash provided by (used In) (314,116) (984,365) (582,082)		7	(9.167)	(240,000)	(21 141)
Payments for construction of infrastructure 9(a) (2,311,118) (6,171,219) (2,080,835)  Non-operating grants, subsidies and contributions Proceeds from financial assets at fair values through profit and loss 0 0 0 1  Proceeds from sale of property, plant & equipment 10(a) 176,181 128,080 341,473  Net cash provided by (used in) (1,175,993) (3,854,376) (5,150,721)  CASH FLOWS FROM FINANCING ACTIVITIES  Repayment of borrowings 14(b) (224,097) (223,736) (32,911)  Proceeds from new borrowings 14(b) 255,000 2,050,000 2,466,148  Net cash provided by (used In) financing activities 30,903 1,826,264 2,433,237  Net increase (decrease) in cash held (314,116) (984,365) (582,082)	· · · · · · · · · · · · · · · · · · ·			•	• • •
Non-operating grants, subsidies and contributions Proceeds from financial assets at fair values through profit and loss  Proceeds from sale of property, plant & equipment  Net cash provided by (used in) investment activities  CASH FLOWS FROM FINANCING ACTIVITIES Repayment of borrowings Repayment of borrowings Proceeds from new borrowings 14(b) Net cash provided by (used In) financing activities  2,860,648 4,719,789 2,310,510 0 0 1 176,181 128,080 341,473 (1,175,993) (3,854,376) (5,150,721)  (223,736) (32,911) 255,000 2,050,000 2,466,148 (314,116) (984,365) (582,082)					•
Proceeds from financial assets at fair values through profit and loss 0 0 0 1  Proceeds from sale of property, plant & equipment 10(a)  Net cash provided by (used in) investment activities (1,175,993) (3,854,376) (5,150,721)  CASH FLOWS FROM FINANCING ACTIVITIES  Repayment of borrowings 14(b) (224,097) (223,736) (32,911)  Proceeds from new borrowings 14(b) 255,000 2,050,000 2,466,148  Net cash provided by (used In) financing activities 30,903 1,826,264 2,433,237  Net increase (decrease) in cash held (314,116) (984,365) (582,082)		9(a)			• • • • • •
1   10(a)   1   176,181   128,080   341,473   128,080   128,084   128,084   128,080   128,084   128,080   128,084   128,080   128,084   128,080   128,084   128,080   128,084   128,080   128,084   128,084   128,080   128,084   128,084   128,080   128,084   128,084   128,080   128,084			2,860,648	4,719,789	2,310,510
Proceeds from sale of property, plant & equipment  Net cash provided by (used in) investment activities  CASH FLOWS FROM FINANCING ACTIVITIES Repayment of borrowings Proceeds from new borrowings 14(b) 176,181 128,080 341,473 (1,175,993) (3,854,376) (5,150,721)  14(b) 224,097) 14(b) 255,000 2,050,000 2,466,148  Net cash provided by (used In) financing activities 30,903 1,826,264 2,433,237  Net increase (decrease) in cash held (314,116) (984,365) (582,082)	- ·			•	,
Net cash provided by (used in) investment activities         (1,175,993)       (3,854,376)       (5,150,721)         CASH FLOWS FROM FINANCING ACTIVITIES         Repayment of borrowings       14(b)       (224,097)       (223,736)       (32,911)         Proceeds from new borrowings       14(b)       255,000       2,050,000       2,466,148         Net cash provided by (used In) financing activities       30,903       1,826,264       2,433,237         Net increase (decrease) in cash held       (314,116)       (984,365)       (582,082)		404 )			· ·
investment activities (1,175,993) (3,854,376) (5,150,721)  CASH FLOWS FROM FINANCING ACTIVITIES  Repayment of borrowings 14(b) (224,097) (223,736) (32,911)  Proceeds from new borrowings 14(b) 255,000 2,050,000 2,466,148  Net cash provided by (used In) 30,903 1,826,264 2,433,237  Net increase (decrease) in cash held (314,116) (984,365) (582,082)		10(a)	1/6,181	128,080	341,473
CASH FLOWS FROM FINANCING ACTIVITIES         Repayment of borrowings       14(b)       (224,097)       (223,736)       (32,911)         Proceeds from new borrowings       14(b)       255,000       2,050,000       2,466,148         Net cash provided by (used In) financing activities       30,903       1,826,264       2,433,237         Net increase (decrease) in cash held       (314,116)       (984,365)       (582,082)			(4.475.000)	(0.054.070)	(5.450.704)
Repayment of borrowings   14(b)   (224,097)   (223,736)   (32,911)	investment activities		(1,175,993)	(3,854,376)	(5,150,721)
Repayment of borrowings   14(b)   (224,097)   (223,736)   (32,911)	CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from new borrowings  Net cash provided by (used In) financing activities  14(b)  255,000  2,050,000  2,466,148  30,903  1,826,264  2,433,237  Net increase (decrease) in cash held  (314,116)  (984,365)  (582,082)		14(b)	(224 097)	(223 736)	(32 911)
Net cash provided by (used In) financing activities         30,903         1,826,264         2,433,237           Net increase (decrease) in cash held         (314,116)         (984,365)         (582,082)		` ,	,		
financing activities       30,903       1,826,264       2,433,237         Net increase (decrease) in cash held       (314,116)       (984,365)       (582,082)	<del>-</del>	1 1(2)	200,000	2,000,000	2, 100, 110
Net increase (decrease) in cash held (314,116) (984,365) (582,082)			30 903	1 826 264	2 433 237
			33,330	.,525,251	2, .30,207
	Net increase (decrease) in cash held		(314,116)	(984,365)	(582,082)
			•	, ,	
Cash and cash equivalents at the end of the year         16         3,958,480         3,288,232         4,272,596	Cash and cash equivalents at the end of the year	16	3,958,480	3,288,232	4,272,596



#### SHIRE OF KOJONUP RATE SETTING STATEMENT FOR THE YEAR ENDED 30 JUNE 2021

		2021	2021	2020
	NOTE	Actual	Budget	Actual
		\$	\$	\$
OPERATING ACTIVITIES	04 (5)	040,400	004 774	700.045
Net current assets at start of financial year - surplus/(deficit)	24 (b)	213,493	221,771	769,045
		213,493	221,771	769,045
Revenue from operating activities (excluding rates)				
Governance		41,037	39,500	62,428
General purpose funding		1,613,649	837,739	1,681,771
Law, order, public safety		58,846	59,853	56,336
Health		8,529	14,172	21,631
Education and welfare		9,397	17,950	16,608
Housing		2,372,739	2,285,960	2,017,542
Community amenities		367,883	364,274	346,779
Recreation and culture		63,074	78,870	83,112
Transport		10,273	77,000	10,941
Economic services		197,865	176,940	200,199
Other property and services		91,932	171,547	224,751
Even editure from an audim a activities		4,835,224	4,123,805	4,722,098
Expenditure from operating activities Governance		(544,589)	(550,848)	(723,382)
General purpose funding		(73,684)	(74,449)	(723,362)
Law, order, public safety		(277,288)	(282,047)	(261,967)
Health		(60,161)	(143,044)	(836,341)
Education and welfare		(268,388)	(59,882)	(56,275)
Housing		(2,729,845)	(2,347,947)	(2,444,474)
Community amenities		(676,205)	(710,548)	(611,781)
Recreation and culture		(1,502,412)	(1,397,971)	(1,471,186)
Transport		(3,719,463)	(3,493,276)	(3,500,740)
Economic services		(906,035)	(915,954)	(915,401)
Other property and services		(294,633)	(104,071)	(427,078)
		(11,052,703)	(10,080,037)	(11,319,492)
Non-cash amounts excluded from operating activities	24(a)	3,679,728	3,374,849	3,895,495
Amount attributable to operating activities	(1)	(2,324,258)	(2,359,612)	(1,932,854)
. •		, , , ,	,	, , , ,
INVESTING ACTIVITIES				
Non-operating grants, subsidies and contributions	2(a)	3,392,107	4,719,789	2,946,755
Proceeds from disposal of assets	10(a)	176,181	128,080	341,473
Purchase of land held for resale	7	(9,167)	(240,000)	(21,141)
Purchase of property, plant and equipment	8(a)	(1,892,537)	(2,291,026)	(5,700,729)
Purchase and construction of infrastructure	9(a)	(2,311,118)	(6,171,219)	(2,080,835)
		(644,534)	(3,854,376)	(4,514,477)
Amount attributable to investing activities		(644,534)	(3,854,376)	(4,514,477)
FINANCING ACTIVITIES				
Repayment of borrowings	14(b)	(224,097)	(223,736)	(32,911)
Proceeds from borrowings	14(c)	255,000	2,050,000	2,466,148
Transfers to reserves (restricted assets)	4	(1,248,444)	(978,329)	(1,148,992)
Transfers from reserves (restricted assets)	4	1,199,169	1,330,642	1,404,877
Amount attributable to financing activities		(18,372)	2,178,577	2,689,122
Surplus/(deficit) before imposition of general rates		(2,987,164)	(4,035,411)	(3,758,209)
Total amount raised from general rates	23(a)	4,020,644	4,035,411	3,971,702
Surplus/(deficit) after imposition of general rates	24(b)	1,033,480	0	213,493

### SHIRE OF KOJONUP INDEX OF NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

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Note 30	Financial Ratios	,

### 1. BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The Local Government (Financial Management) Regulations 1996 specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the at fair value of selected non-current assets, financial assets and liabilities.

### THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 27 to these financial statements.

### **INITIAL APPLICATION OF ACCOUNTING STANDARDS**

During the current year, the Shire adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

These were:

- AASB 1059 Service Concession Arrangements: Grantors
- AASB 2018-7 Amendments to Australian Accounting Standards - Definition of Materiality

The impact of adoption of these standards is described at Note 27.

### NEW ACCOUNTING STANDARDS FOR APPLICATION IN FUTURE YEARS

The following new accounting standards will have application to local government in future years:

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates

It is not expected these standards will have an impact on the financial report.

### **CRITICAL ACCOUNTING ESTIMATES**

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- Employee Expenses
- Other Financial Assets
- Property, Plant and Equipment
- Infrastructure
- Right-of-use Assets
- Lease Liabilities
- Borrowing Liabilities
- Provisions

### 2. REVENUE AND EXPENSES

### (a) Grant revenue

Grants, subsidies and contributions are included as both operating and non-operating revenues in the Statement of Comprehensive Income:

	Actual	Budget	Actual
	\$	\$	\$
Operating grants, subsidies and contributions			
Governance	37	0	20,000
General purpose funding	1,554,141	727,337	1,569,661
Law, order, public safety	54,148	54,053	50,888
Health	0	0	(309)
Education and welfare	5,802	15,000	15,000
Housing	1,380,208	1,298,000	1,284,716
Community amenities	73,650	58,659	52,270
Recreation and culture	28,045	5,000	47,319
Economic services	31,871	30,000	1,608
Other property and services	15,125	0	27,573
	3,143,027	2,188,049	3,068,726
Non-operating grants, subsidies and contributions			
Housing	1,071,779	1,034,584	1,669,027
Recreation and culture	1,055,957	1,129,652	0
Transport	1,232,006	1,555,553	1,277,728
Economic services	32,365	1,000,000	0
	3,392,107	4,719,789	2,946,755
Total grants, subsidies and contributions	6,535,134	6,907,838	6,015,481
Fees and charges			
Governance	184	1,000	809
General purpose funding	7,265	7,200	7,193
Law, order, public safety	4,188	4,150	4,789
Health	9,397	14,172	12,643
Education and welfare	2,727	2,950	1,608
Housing	841,047	922,960	683,209
Community amenities	293,375	294,415	292,427
Recreation and culture	34,969	37,800	34,638
Transport	975	0	(8)
Economic services	118,144	115,940	128,250
Other property and services	11,460	48,000	55,133
	4 000 =04	4 440	1 000 001

There were no changes to the amounts of fees or charges detailed in the original budget.

### SIGNIFICANT ACCOUNTING POLICIES

Grants, subsidies and contributions

Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature.

Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

### **Fees and Charges**

1,323,731

2021

2021

2020

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

1,448,587

1,220,691

### 2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)	2021	2021	2020
	Actual	Budget	Actual
Contracts with customers and transfers for recognisable non-financial assets Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the Shire was recognised during the year for the following nature or types of goods or services:	*	•	*
Operating grants, subsidies and contributions Fees and charges Other revenue Non-operating grants, subsidies and contributions	1,568,805	1,555,712	3,068,726
	1,272,874	1,406,405	1,159,404
	249,483	323,724	84,576
	3,392,107	4,719,789	2,946,755
	6,483,269	8,005,630	7,259,461
Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the Shire is comprised of:			
Revenue from contracts with customers included as a contract liability at			
the start of the period  Revenue from contracts with customers recognised during the year  Revenue from transfers intended for acquiring or constructing	858,555	0	2,347,493
	2,232,607	3,285,841	4,312,706
recognisable non financial assets during the year	3,392,107	4,719,789	599,262
	6,483,269	8,005,630	7.259.461
Information about receivables, contract assets and contract liabilities from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non financial assets is:	0,403,203	0,000,000	1,239,401
Trade and other receivables from contracts with customers	333,031		287,249
Contract assets	1,019,408		790,100
Contract liabilities from contracts with customers	(327,096)		(858,555)

Contract assets primarily relate to the Shire's right to consideration for work completed but not billed at 30 June 2020.

Assets associated with contracts with customers were not subject to an impairment charge.

Contract liabilities for contracts with customers primarily relate to grants with performance obligations received in advance, for which revenue is recognised over time as the performance obligations are met.

Information is not provided about remaining performance obligations for contracts with customers that had an original expected duration of one year or less.

Consideration from contracts with customers is included in the transaction price.

Performance obligations in relation to contract liabilities from transfers for recognisable non financial assets are satisfied as project milestones are met or completion of construction or acquisition of the asset. All associated performance obligations are expected to be met over the next 12 months.

### 2. REVENUE AND EXPENSES (Continued)

### (a) Revenue (Continued)

### **Revenue from statutory requirements**

Revenue from statutory requirements was recognised during the year for the following nature or types of goods or services:

General rates

Statutory permits and licences

Fines

### Other revenue

Reimbursements and recoveries

Other

### Interest earnings

Interest on reserve funds Rates instalment and penalty interest (refer Note 23(b)) Other interest earnings

### SIGNIFICANT ACCOUNTING POLICIES

### Interest earnings

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

2021 Actual	2021 Budget	2020 Actual
\$	\$	\$
4,020,644	4,035,411	3,971,702
50,417	41,582	60,687
440	600	600
4,071,501	4,077,593	4,032,989
a= a= .		404.000
37,854	66,000	101,260
249,483	323,724	199,349
287,337	389,724	300,609
0.440	24.000	04 744
6,113	34,899	31,711
40,308	39,000	43,467
574	22,000	23,575
46,995	95,899	98,753

### Interest earnings (continued)

Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes.

### 2. REVENUE AND EXPENSES (Continued)

۷.	REVENUE AND EXPENSES (Continued)				
(b)	Expenses	Note	2021 Actual	2021 Budget	2020 Actual
			\$	\$	\$
	Auditors remuneration				
	- Audit of the Annual Financial Report		30,600	35,000	30,000
	- Other services		4,200	0	9,240
			34,800	35,000	39,240
	Interest expenses (finance costs)				
	Borrowings	14(b)	53,860	56,336	26,045
			53,860	56,336	26,045
	Sundry expenses		22.189	725,180	533,775
			22,189	725,180	533,775

### 2. REVENUE AND EXPENSES

	7EN		NITION	LDOL	100

		When						
		obligations				Allocating	Measuring	
	Nature of goods and	typically		Returns/Refunds/		transaction	obligations for	•
Revenue Category	services	satisfied	Payment terms	Warranties	transaction price	price	returns	recognition When rates notice is
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by council annually	When taxable event occurs	Not applicable	issued
Specified area rates	Rates charge for specific defined purpose	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations		Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non- financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlle
Fees and charges	Building, cemetery services, library fees, property hire, private works, planning, development, animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Adopted by Council annually or Set by State legislation or limited by legislation to the cost of provision	Applied fully based on timing of provision/entry, or based on timing of issue of the associated rights	Not applicable	Output method based on provision of service or completion of works, or on payment and issue of the licence, registration or approval
Commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	Set by mutual agreement with the customer	On receipt of funds	Not applicable	When assets are controlle
Reimbursements	Insurance claims and reimbursable expenses	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed or expense is incurred	Not applicable	When claim is agreed or when expense is incurred

3. CASH AND CASH EQUIVALENTS	NOTE	2021	2020
		\$	\$
Cash at bank and on hand		3,958,480	4,272,596
Total cash and cash equivalents		3,958,480	4,272,596
Restrictions The following classes of assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:	1		
- Cash and cash equivalents		3,998,758	4,235,444
·		3,998,758	4,235,444
The restricted assets are a result of the following speci purposes to which the assets may be used:	fic		
Reserves - cash backed	4	3,539,179	3,489,904
Contract liabilities from contracts with customers*	13	327,096	745,540
Unspent loans	14(d)	132,483	0
Total restricted assets		3,998,758	4,235,444

<sup>\*</sup> Note: The total contract liabilities balance at 30 June 2020 is \$855,555 (Note 13), the corresponding asset balances consist of \$745,540 restricted cash and \$113,015 GST receivable (Note 6).

### SIGNIFICANT ACCOUNTING POLICIES

### Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

### Restricted assets

Restricted asset balances are not available for general use by the local government due to externally imposed restrictions. Externally imposed restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

	2021	2021	2021	2021	2021	2021	2021	2021	2020	2020	2020	2020
	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Actual	Actua	Actua	Actual
4. RESERVES - CASH BACKED	Opening	Transfer to	Transfer (from)	Closing	Opening .	Fransfer to	Transfer (from)	Closing	Opening	Transfer to	Transfer (from)	Closing
	4	¥	9	₩	€	U	· ·		€	¥	(III)	4
(a) Reserves cash backed - Leave	205.018	20.375	•	225.393	205.018	22.050	0	227.068	183.200	21.818	0	205.018
	375,327	550,661	(436,573)	489,415	375,326	553,753	(547,920)	381,159	480,346	144,981	(250,000)	375,327
(c) Reserves cash backed - Gravel Pits	32,288	∞	(32,296)	0	32,288	323	(32,611)	0	31,971	317	0	32,288
(d) Reserves cash backed - Economic Development	88,253	156	0	88,409	88,253	883	(30,000)	59,136	87,386	867	0	88,253
(e) Reserves cash backed - Building Upgrade and Renewal	11,498	က	(11,501)	0	11,499	115	(11,614)	0	55,212	286	(44,000)	11,498
(f) Reserves cash backed - Historical Buildings	7,501	13	(7,514)	0	7,502	75	(7,577)	0	12,379	122	(2,000)	7,501
(g) Reserves cash backed - Springhaven Lodge	2,078,388	300,000	(331,243)	2,047,145	2,078,388	0	0	2,078,388	1,625,533	600,000	(147,145)	2,078,388
(h) Reserves cash backed - Low Income Housing	41,408	26,000	0	67,408	41,409	18,914	(10,500)	49,823	27,070	24,338	(10,000)	41,408
(i) Reserves cash backed - Sporting Facility	49,912	50,078	(21,870)	78,120	49,913	50,499	(88,000)	12,412	19,775	40,137	(10,000)	49,912
(j) Reserves cash backed - Springhaven Buildings Upgrade and Renewal	15,487	6,538	(22,007)	18	15,487	20,939	(36,136)	290	63,057	19,430	(67,000)	15,487
(k) Reserves cash backed - Bushfire Communications	111,568	197	(2,273)	109,492	111,569	1,116	(100,000)	12,685	110,472	1,096	0	111,568
(I) Reserves cash backed - Landfill Waste Management	50,539	24,514	(19,749)	55,304	50,539	24,927	(20,000)	25,466	36,788	24,751	(11,000)	50,539
(m) Reserves cash backed - Kodja Place Tourist Precinct	951	0	(951)	0	950	10	(096)	0	942	6	0	951
(n) Reserves cash backed - G&P Church Medical Centre Donations	0	0	0	0	0	0	0	0	555,833	0	(555,833)	0
(o) Reserves cash backed - Energy Efficiency	40,308	(2,832)	(33,346)	4,130	40,308	403	(40,711)	0	39,912	396	0	40,308
(p) Reserves cash backed - Land Acquisition and Development	27,191	10,056	0	37,247	27,191	10,272	(35,000)	2,463	46,627	463	(19,899)	27,191
(q) Reserves cash backed - Community Grants	9,717	18	0	9,735	9,718	46	0	9,815	6,634	3,083	0	9,717
(r) Reserves cash backed - Independent Living Units	133,077	119,490	(214,243)	38,324	133,078	115,881	(172,600)	76,359	146,854	226,223	(240,000)	133,077
(s) Reserves cash backed - Youth	11,225	20	0	11,245	11,225	112	0	11,337	11,115	110	0	11,225
(t) Reserves cash backed - Natural Resource Management	93,579	60,179	(42,180)	111,578	93,579	926'09	(89,514)	65,001	98,226	15,353	(20,000)	93,579
(u) Reserves cash backed - Memorial Hall & Lesser Hall Upgrades	4,600	15,018	(7,500)	12,118	4,600	15,000	(7,500)	12,100	0	4,600	0	4,600
(v) Reserves cash backed - Day Care Building Maintenance	9,385	2,666	0	12,051	9,385	2,744	0	12,129	7,700	1,685	0	9,385
(w) Reserves cash backed - Swimming Pool	5,414	15,019	0	20,433	5,413	15,054	0	20,467	5,360	54	0	5,414
(x) Reserves cash backed - Springhaven Equipment	6,478	Ξ	0	6,489	6,477	92	0	6,542	16,316	162	(10,000)	6,478
(y) Reserves cash backed - Saleyards	45,355	79	(5,923)	39,511	45,355	19,854	(20,000)	15,209	46,547	13,808	(15,000)	45,355
(z) Reserves cash backed - RSL Hall Renewal	10,271	18	0	10,289	10,271	103	0	10,374	10,170	101	0	10,271
(aa) Reserves cash backed - Benn Parade Multi-Facility	10,268	4,021	0	14,289	10,268	4,103	0	14,371	10,167	101	0	10,268
(ab) Reserves cash backed - Townscape	10,298	25,035	(10,000)	25,333	10,298	25,103	(20,000)	15,401	10,197	101	0	10,298
(ac) Reserves cash backed - Kodja Place Building Upgrade & Renewal	4,600	5,011	0	9,611	4,600	5,000	0	009'6	0	4,600	0	4,600
(ad) Reserves cash backed - Shire Office/Library Building Upgrade & Renewal	0	1,007	0	1,007	0	0	0	0	0	0	0	0
(ae) Reserves cash backed - Works Depot Building Upgrade & Renewal	0	1,006	0	1,006	0	0	0	0	0	0	0	0
(af) Reserves cash backed - Netball Court Resurface	0	1,007	0	1,007	0	0	0	0	0	0	0	0
(ag) Reserves cash backed - The Spring	0	1,007	0	1,007	0	0	0	0	0	0	0	0
(ah) Reserves cash backed - Sporting Complex Building Upgrade & Renewal	0	1,049	0	1,049	0	0	0	0	0	0	0	0
(ai) Reserves cash backed - Playgrounds & Parks	0	10,009	0	10,009	0	10,000	0	10,000	0	0	0	0
(aj) Reserves cash backed - Trails Network Construction	0	1,007	0	1,007	0	0	0	0	0	0	0	0
	3,489,904	1,248,444	(1,199,169)	3,539,179	3,489,907	978,329	(1,330,643)	3,137,593	3,745,789	1,148,992	(1,404,877)	3,489,904

All reserves are supported by cash and cash equivalents and are restricted within equity as Reserves - cash backed.

### SHIRE OF KOJONUP

# NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021 In accordance with Council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Purpose of the reserve  To be used to fund amutal and long service leave requirements.  To be used to fund amutal and long service leave requirements.  To be used for the purchase and provision of gravel stocks.  To be used for Pillar 5 - Digital within 'Smart Possibilities' in the Kojonup Community Strategic Plan.  To be used for major maintenance, upgrades and renewal of Council owned buildings.  To be used for the purpose of maintaining Historical Buildings and maintaining the Municipal Heritage Inventory.	o be used for major maintenance of Jean Sullivan Units. All operating profit is to be transferred to this reserve in accordance with the joint venture agreement. of tund Council contribution to CSRFF Funding grants or to fund construction or renewal of Shire sporting facilities.  O be used for major maintenance and capital renewal of Springhaven facility buildings.  O construct and maintain critical bushfire communication infrastructure.  O be used for future upkeep, maintenance, expansion, post closure activities and or reclamation of the Shire's waste management facilities.  O be used for funding projects after considering advice from 'Storyplace/Gallery Work Group'.  O construct a medical centre as defined within the existing Shire of Kojouup Town Planning Scheme No.3.  O construct a medical centre as defined within the existing Shire of Kojouup Town Planning Scheme No.3.	the reserve.  The purchase of land, sub-division expenses and receipt sub-division sales revenue.  The faracter community grant scheme rounds and to financially manage larger community grants that may extend over more than one financial year.  The stance community grant scheme rounds and to financially manage larger community grants that may extend over more than one financial year.  The stance community grant scheme that the server to fund major maintenance and future asset replacement.  The stance of progress the following projects.  Bridal Creeper and tagasaste Eradication program.  Managing water resources including water harvesting and re-use opportunities in the Shire for the use in Kojonup parks and reserves during summer. Undertake weed management and planting of native trees and shrubs in conjunction with Schools, Kojonup Aboriginal Corporation and community only Managing that are and Quin Quin,  Showground's area; and Quin Quin,  Showground's area; and	legickwood Road arboretum  legickwood Road Road Road Road  legickwood Road Road Road Road  legickwood Road Road Road  legickwood Road Road  legickwood Road Road  legickwood  legickwood Road  legickwood  legickw
Anticipated date of use Pt Ongoing Tc		#	CO Ogoing O Ongoing O O
Name of Reserve  (a) Reserves cash backed - Leave (b) Reserves cash backed - Pits (c) Reserves cash backed - Gravel Pits (d) Reserves cash backed - Building Upgrade and Renewal (e) Reserves cash backed - Historical Buildings (f) Reserves cash backed - Historical Buildings (g) Reserves cash backed - Springhaven Lodge	<ul> <li>(h) Reserves cash backed - Low Income Housing</li> <li>(i) Reserves cash backed - Sporting Facility</li> <li>(j) Reserves cash backed - Springhaven Buildings Upgrade and Renewal</li> <li>(k) Reserves cash backed - Bushfire Communications</li> <li>(l) Reserves cash backed - Landfill Waste Management</li> <li>(m) Reserves cash backed - Kodja Place Tourist Precinct</li> <li>(n) Reserves cash backed - G&amp;P Church Medical Centre Donations</li> </ul>	(o) Reserves cash backed - Energy Efficiency (p) Reserves cash backed - Land Acquisition and Development (q) Reserves cash backed - Community Grants (r) Reserves cash backed - Independent Living Units (s) Reserves cash backed - Youth (t) Reserves cash backed - Natural Resource Management	<ul> <li>(u) Reserves cash backed - Memorial Hall &amp; Lesser Hall Upgrades</li> <li>(v) Reserves cash backed - Day Care Building Maintenance</li> <li>(w) Reserves cash backed - Swimming Pool</li> <li>(x) Reserves cash backed - Swimming Pool</li> <li>(x) Reserves cash backed - Saleyards</li> <li>(z) Reserves cash backed - RSL Hall Renewal</li> <li>(a) Reserves cash backed - Benn Parade Multi-Facility</li> <li>(ab) Reserves cash backed - Townscape</li> <li>(ac) Reserves cash backed - Townscape</li> <li>(ac) Reserves cash backed - Shire Office/Library Building Upgrade &amp; Renewal</li> <li>(ac) Reserves cash backed - Works Depot Building Upgrade &amp; Renewal</li> <li>(ac) Reserves cash backed - Works Depot Building Upgrade &amp; Renewal</li> <li>(ae) Reserves cash backed - Playgrounds &amp; Parks</li> <li>(a) Reserves cash backed - Sporting Complex Building Upgrade &amp; Renewal</li> <li>(a) Reserves cash backed - Playgrounds &amp; Parks</li> <li>(a) Reserves cash backed - Playgrounds &amp; Parks</li> <li>(a) Reserves cash backed - Trails Network Construction</li> </ul>

### 5. OTHER FINANCIAL ASSETS

### (a) Non-current assets

Financial assets at fair value through profit and loss

### Financial assets at fair value through profit and loss

Units in Local Government House Trust

2021	2020
\$	\$
92,258	89,026
92,258	89,026
92,258	89,026
92,258	89,026

### SIGNIFICANT ACCOUNTING POLICIES

Financial assets at fair value through profit and loss

The Shire classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has not elected to recognise fair value gains and losses through other comprehensive income.

### Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 25.

### 6. TRADE AND OTHER RECEIVABLES

### Current

Rates receivable
Trade and other receivables
GST receivable
Allowance for impairment of receivables
Contracts with customers

### **Non-current**

Pensioner's rates and ESL deferred

### SIGNIFICANT ACCOUNTING POLICIES

### Trade and other receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

### Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 25.

2021	2020
\$	\$
428,246	380,812
333,031	287,249
13,797	113,015
(1,142)	(1,142)
1,019,408	790,100
1,793,340	1,570,034
77,752	70,530
77,752	70,530

### **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Classification and subsequent measurement
Receivables expected to be collected within 12 months
of the end of the reporting period are classified as
current assets. All other receivables are classified as
non-current assets.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

### 7. INVENTORIES

### Current

Fuel and materials
Land held for resale - cost
Cost of acquisition
Development costs

### Non-current

Land held for resale - cost Cost of acquisition

The following movements in inventories occurred during the year:

### Balance at beginning of year

Inventories expensed during the year Additions to inventory

Balance at end of year

### SIGNIFICANT ACCOUNTING POLICIES

### General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

### Land held for resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development.

2021	2020
\$	\$
43,315	23,962
183,799	162,660
9,167	21,139
236,281	207,761
78,000	78,000
78,000	78,000
70,000	70,000
285,761	252,666
(118,418)	(177,030)
146,938	210,125
314,281	285,761

### Land held for resale (Continued)

Borrowing costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed onto the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

## 8. PROPERTY, PLANT AND EQUIPMENT

### (a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land	Buildings - non- specialised	Buildings - specialised	Total land and buildings	Furniture and equipment	Plant and equipment	Tools	Total property, plant and equipment
Balance at 1 July 2019	\$ 2,175,526	\$ 8,358,782	\$ 16,338,716	\$ 26,873,024	\$ 133,167	\$ 4,021,127	<b>\$</b> 5,400	\$ 31,032,718
Additions	0	3,964,992	615,504	4,580,496	120,783	999,450	0	5,700,729
(Disposals)	0	0	0	0	0	(451,647)	0	(451,647)
Depreciation (expense)	0	(178,989)	(453,400)	(632,389)	(15,265)	(501,531)	(1,443)	(1,150,628)
Balance at 30 June 2020	2,175,526	12,144,785	16,500,820	30,821,131	238,685	4,067,399	3,957	35,131,172
Comprises: Gross balance amount at 30 June 2020	2,175,526	12,506,728	17,709,710	32,391,964	253,950	4,646,390	12,541	37,304,845
Accumulated depreciation at 30 June 2020	0	(361,943)	(1,208,890)	(1,570,833)	(15,265)	(578,991)	(8,584)	(2,173,673)
Balance at 30 June 2020	2,175,526	12,144,785	16,500,820	30,821,131	238,685	4,067,399	3,957	35,131,172
Additions	0	819,068	439,811	1,258,879	42,027	591,631	0	1,892,537
(Disposals)	(23,000)	0	(232,980)	(255,980)	0	(148,977)	0	(404,957)
Depreciation (expense)	0	(258,290)	(468,446)	(726,736)	(15,293)	(468,134)	(1,409)	(1,211,572)
Balance at 30 June 2021	2,152,526	12,705,563	16,239,205	31,097,294	265,419	4,041,919	2,548	35,407,180
Comprises: Gross balance amount at 30 .lune 2021	2 152 526	13 325 796	17 896 522	33 374 844	295 976	5 036 221	12 541	38 719 582
Accumulated depreciation at 30 June 2021	0	(620,233)	(1,657,317)	(2,277,550)	(30,557)	(994,302)	(9,993)	(3,312,402)
Balance at 30 June 2021	2,152,526	12,705,563	16,239,205	31,097,294	265,419	4,041,919	2,548	35,407,180

## 8. PROPERTY, PLANT AND EQUIPMENT (Continued)

## (b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value Land and buildings					
Land	2	Market approach using recent observable market data for similar properties / income approach using discounted cashflow methodology	Independent registered valuers	June 2017	Price per m²/market borrowing rate
Buildings - non-specialised	2	Market approach using recent observable market data for similar properties / income approach using discounted cashflow methodology	Independent registered valuers	June 2017	Observable open market values of similar assets adjusted for condition and comparability at the highest value and best use.
Buildings - specialised	ო	Improvements to land valued using cost approach using depreciated replacement cost	Independent registered valuers	June 2017	Improvements to land using construction costs (level 2) and current condition , residual values and remaining useful life assessments (level 3) inputs
(ii) Cost Furniture and equipment	ო	Cost approach using depreciated replacement cost	Independent registered valuers	June 2019	Purchase costs (Level 2), current condition, residual values and remaining useful life assessments (Level 3) inputs
Plant and equipment	2/3	Cost approach using depreciated replacement cost	Independent registered valuers	June 2019	Purchase costs (Level 2), current condition, residual values and remaining useful life assessments (Level 3) inputs
Tools	ო	Cost approach using depreciated replacement cost	Independent registered valuers	June 2019	Purchase costs (Level 2), current condition, residual values and remaining useful life assessments (Level 3) inputs

Following a change to Local Government (Financial Management) Regulation 17A, plant and equipment type assets (being plant and equipment and furniture and equipment) are to be measured under the cost model, rather than at fair value. This change was effective from 1 July 2019 and represented a change in accounting policy. Revaluations carried out previously were not reversed as it was deemed fair value approximated cost at the date of change.

### 9. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - roads	Infrastructure - kerbing	Infrastructure - drainage	Infrastructure - bridges	Infrastructure - footpaths	Infrastructure - parks	Infrastructure - other	Total Infrastructure
Balance at 1 July 2019	\$ 102,256,112	\$ 2,524,903	\$ 13,601,426	\$ 5,308,348	\$ 1,127,496	\$ 569,651	\$ 6,143,554	\$ 131,531,490
Additions	1,374,124	59,748	66,279	0	0	0	580,684	2,080,835
Depreciation (expense) Balance at 30 June 2020	(1,348,217) 102,282,019	(105,150) 2,479,501	(281,669) 13,386,036	(53,619) 5,254,729	(38,754) 1,088,742	(23,253) 546,398	(340,310) 6,383,928	(2,190,972) 131,421,353
Comprises: Gross balance at 30 June 2020 Accumulated depreciation at 30 June 2020	104,944,478 (2,662,459)	2,688,499 (208,998)	14,149,673 (763,637)	5,361,968 (107,239)	1,163,791 (75,049)	586,198 (39,800)	8,013,424 (1,629,496)	136,908,031 (5,486,678)
Balance at 30 June 2020	102,282,019	2,479,501	13,386,036	5,254,729	1,088,742	546,398	6,383,928	131,421,353
Additions	1,035,383	56,135	6,346	0	34,949	891,802	286,503	2,311,118
(Disposals)	0	0	0	0	0	0	(16,150)	(16,150)
Depreciation (expense)	(1,392,594)	(107,540)	(282,993)	(53,620)	(38,753)	(23,254)	(333,253)	(2,232,007)
Balance at 30 June 2021	101,924,808	2,428,096	13,109,389	5,201,109	1,084,938	1,414,946	6,321,028	131,484,314
Comprises: Gross balance at 30 June 2021	105,979,862	2,744,634	14,156,019	5,361,968	1,198,741	1,478,000	8,280,928	139,200,152
Accumulated depreciation at 30 June 2021	(4,055,054)	(316,538)	(1,046,630)	(160,859)	(113,803)	(63,054)	(1,959,900)	(7,715,838)
Balance at 30 June 2021	101,924,808	2,428,096	13,109,389	5,201,109	1,084,938	1,414,946	6,321,028	131,484,314

## 9. INFRASTRUCTURE (Continued)

<sup>(</sup>b) Carrying Value Measurements

Inputs Used	Construction costs (Level 2) and current condition , residual values and remaining useful life assessments (Level 3) inputs	Construction costs (Level 2) and current condition , residual values and remaining useful life assessments (Level 3) inputs	Construction costs (Level 2) and current condition , residual values and remaining useful life assessments (Level 3) inputs	Construction costs (Level 2) and current condition , residual values and remaining useful life assessments (Level 3) inputs	Construction costs (Level 2) and current condition , residual values and remaining useful life assessments (Level 3) inputs	Construction costs (Level 2) and current condition , residual values and remaining useful life assessments (Level 3) inputs	Construction costs (Level 2) and current condition , residual values and remaining useful life assessments (Level 3) inputs
Date of Last Valuation	June 2018						
Basis of Valuation	Management valuation	Management valuation	Management valuation	Management valuation	Management valuation	depreciated replacement registered valuers/Managemen	depreciated replacement registered valuers/Managemen
Valuation Technique	Cost Approach using depreciated replacement cost	Approach using depreciated replacemen	Approach using depreciated replacemen				
Fair Value Hierarchy	က	ю	ю	က	က	8	ю
Asset Class	(i) Fair Value Infrastructure - roads	Infrastructure - kerbing	Infrastructure - drainage	Infrastructure - bridges	Infrastructure - footpaths	Infrastructure - parks	Infrastructure - other

### **10. FIXED ASSETS**

### SIGNIFICANT ACCOUNTING POLICIES

### **Fixed assets**

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses

### Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with Financial Management Regulation 17A (5). These assets are expensed immediately

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings, infrastructure and investment properties acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

### Revaluation

The fair value of land, buildings, infrastructure and investment properties is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

### AUSTRALIAN ACCOUNTING STANDARDS - INCONSISTENCY Revaluation (Continued)

At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

### Land under roads from 1 July 2019

As a result of amendments to the *Local Government (Financial Management) Regulations 1996*, effective from 1 July 2019, vested land, including land under roads, is treated as right-of-use assets measured at zero cost. Therefore, the previous inconsistency with AASB 1051 in respect of non-recognition of land under roads acquired on or after 1 July 2008 has been removed, even though measurement at zero cost means that land under roads is still not included in the statement of financial position.

### Vested improvements from 1 July 2019

The measurement of vested improvements at fair value in accordance with Local Government (Financial Management) Regulation 17A(2)(iv) is a departure from AASB 16 which would have required the Shire to measure the vested improvements as part of the related right-of-use assets at zero cost.

Refer to Note 10 that details the significant accounting policies applying to leases (including right-of-use assets).

### 10. FIXED ASSETS

### (a) Disposals of Assets

	2021	2021			2021	2021			2020	2020		
	Actual	Actual	2021	2021	Budget	Budget	2021	2021	Actual	Actual	2020	2020
	Net Book	Sale	Actual	Actual	Net Book	Sale	Budget	Budget	Net Book	Sale	Actual	Actual
	Value	Proceeds	Profit	Loss	Value	Proceeds	Profit	Loss	Value	Proceeds	Profit	Loss
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Land - freehold land	23,000	46,363	23,363	0	0	0	0	0	0	0	0	0
Buildings - specialised	232,980	0	0	(232,980)	0	0	0	0	0	0	0	0
Plant and equipment	148,977	129,818	6,291	(25,450)	186,723	128,080	1,546	(60, 189)	451,647	341,473	20,145	(130,319)
Infrastructure - other	16,150	0	0	(16,150)	0	0	0	0	0	0	0	0
	421,107	176,181	29,654	(274,580)	186,723	128,080	1,546	(60,189)	451,647	341,473	20,145	(130,319)

The following assets were disposed of during the year.

	2021	2021		
	Actual	Actual	2021	2021
	Net Book	Sale	Actual	Actual
Plant and Equipment	Value	Proceeds	Profit	Loss
Governance	\$	\$	\$	\$
HOLDEN TRAILBLAZER LTZ 2019	25,600	30,091	4,491	0
Transport				
FFR Isuzu Short tip Truck	51,337	27,727	0	(23,610)
CAT LOADER	42,000	42,000	0	0
HOLDEN COLORADO 4X4	22,200	24,000	1,800	0
PANTHER 1800 MOWER	7,840	6,000	0	(1,840)
	148,977	129,818	6,291	(25,450)
Land				
Housing				
LOT 101 ALBANY HIGHWAY	23,000	46,363	23,363	0
	23,000	46,363	23,363	0
Buildings - Specialised Education & Welfare OCCASIONAL DAY CARE ELVERD ST	148.500	0	0	(148,500)
	0,000	Ţ.	· ·	(,000)
Recreation & Culture				
CHANGERUP HALL	72.000	0	0	(72,000)
SCOUT HALL	12.480	0	0	(12,480)
	232,980	0	0	(232,980)
Infrastructure - Other Program				, , ,
SPRING ST CAR PARK SUB BASE	16,150	0	0	(16,150)
	16,150	0	0	(16,150)
	421,107	176,181	29,654	(274,580)

### **10. FIXED ASSETS**

	iation

Buildings - non-specialised
Buildings - specialised
Furniture and equipment
Plant and equipment
Tools
Infrastructure - roads
Infrastructure - kerbing
Infrastructure - drainage
Infrastructure - bridges
Infrastructure - footpaths
Infrastructure - parks
Infrastructure - other

2021	2021	2020
Actual	Budget	Actual
\$	\$	\$
258,290	200,000	178,989
468,446	445,000	453,400
15,293	10,800	15,265
468,134	480,000	501,531
1,409	1,000	1,443
1,392,594	1,345,000	1,348,217
107,540	100,000	105,150
282,993	280,000	281,669
53,620	53,500	53,619
38,753	40,000	38,754
23,254	23,000	23,253
333,253	331,928	340,310
3,443,579	3,310,228	3,341,600

### SIGNIFICANT ACCOUNTING POLICIES

### Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land and vested land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

### **Depreciation rates**

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Buildings - non-specialised	30 to 50 years
Buildings - specialised	30 to 50 years
Furniture and equipment	4 to 10 years
Plant and equipment	5 to 15 years
Tools	4 to 10 years
Infrastructure - roads and streets	12 to 50 years
Infrastructure - kerbing	12 to 50 years
Infrastructure - drainage	20 to 50 years
Infrastructure - bridges	20 to 50 years
Infrastructure - footpaths	20 to 50 years
Infrastructure - parks	20 to 100 years
Infrastructure - other	20 to 100 years

### Depreciation on revaluation

revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following way:

(a) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted

When an item of property, plant and equipment is

### 11. REVALUATION SURPLUS

Revaluation surplus - Land & Buildings
Revaluation surplus - Furniture and equipment
Revaluation surplus - Plant and equipment
Revaluation surplus - Infrastructure - roads
Revaluation surplus - Infrastructure - other

2020	Closing	Balance	ιs	13,433,197	77,021	497,970	70,905,293	8,917,853	93,831,334
2020	Change in	<b>Accounting Policy</b>		(000'6)	0	0	0	0	(000'6)
2020	Opening	Balance	ss	13,442,197	77,021	497,970	70,905,293	8,917,853	93,840,334
2021	Closing	Balance	ક્ક	13,433,197	77,021	497,970	70,905,293	8,917,853	93,831,334
Total	Movement on	Revaluation	<del>(A</del>	0	0	0	0	0	0
2021	Revaluation	(Decrement)	₩	0	0	0	0	0	0
2021	Revaluation	Increment	<del>69</del>	0	0	0	0	0	0
2021	Change in	Accounting Policy	ιs	0	0	0	0	0	0
2021	Opening	Balance	<del>()</del>	13,433,197	77,021	497,970	70,905,293	8,917,853	93,831,334

### 12. TRADE AND OTHER PAYABLES

### Current

Sundry creditors
Prepaid rates
Accrued salaries and wages
Accrued interest on long term borrowings
Springhaven accommodation bonds
Accrued expenses

### **Non-current**

Refundable deposits - Springhaven

2021	2020
\$	\$
742,754	1,170,495
51,364	54,748
92,699	80,540
13,069	15,544
2,047,145	2,078,387
9,706	0
2,956,737	3,399,714
0.40	0.40
640	640
640	640

### SIGNIFICANT ACCOUNTING POLICIES

### Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services.

The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition

### **Prepaid rates**

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

### 13. CONTRACT LIABILITIES

Current

Contract liabilities

Liabilities
under
transfers to
acquire or
construct nonfinancial
assets to be
Contract controlled by
liabilities the entity

\$
327.096 0

2020

2021

Performance obligations for each type of liability are expected to be recognised as revenue in accordance with the following time bands:

Less than 1 year

### SIGNIFICANT ACCOUNTING POLICIES

### **Contract liabilities**

Contract liabilities represent the the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

With respect to transfers for recognisable non-financial assets, contract liabilities represent performance obligations which are not yet satisfied.

Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity Grant liabilities represent the the Shire's performance obligations to construct recognisable non-financial assets to identified specifications which are yet to be satisfied.

Grant liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

### Service concession liabilities

Service concession liabilities relate to the grant of right to an operator in respect of an asset controlled by the Shire. They represent the unearned revenue related to the grant of right, and is recognised as revenue according to the economic substance of the service concession arrangement.

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021 SHIRE OF KOJONUP

14. INFORMATION ON BORROWINGS

Current Non-current (a) Borrowings

2020 \$ \$ 224,096 2,663,057 2,887,153 \$ \$231,147 2,686,909 2,918,056

(b) Repayments - Borrowings

<ul><li>(b) Repayments - Borrowings</li></ul>																		
				~	30 June 2021 30 June 2021		30 June 2021	30 June 2021	60	30 June 2021	30 June 2021 ;	30 June 2021	30 June 2021	6	30 June 2020 30 June 2020		30 June 2020	30 June 2020
				Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Actua	Actua	Actua	Actua	Actual
	Loan		Interest	Principal	New	Principal	Interest	Principal	Principal	New	Principal	Interest	Principal	Principal	New	Principal	Interest	Principal
	Number	Number Institution	Rate	1 July 2020	Loans	repayments	repayments	outstanding	1 July 2020	Loans	repayments	repayments	outstanding	1 July 2019	Loans	repayments	repayments	outstanding
Particulars				S	<del>()</del>	ss.	ss	ss.	₩.	<del>ss</del>	<del>60</del>	so.	₩	ss.	s	<del>()</del>	w	<del>so</del>
Medical Centre Donation	137	WATC	1.73%	140.000	0	(8.072)	(2.338)	131,928	140.000	0	(8.072)	(2.579)	131,928	0	140.000	0	(1.016)	140,000
Housing									•									
Bagg Street unit	135	WATC*	3.07%	82,361	0	(9,231)	(2,451)	73,130	82,360	0	(9,231)	(2,458)	73,129	91,315	0	(8,954)	(2,728)	82,361
GROH Housing - GSHI	138	WATC*	1.44%	1,150,000	0	(106,544)	(15,643)	1,043,456	1,150,000	0	(106,544)	(17,488)	1,043,456	0	1,150,000	0	(0,950)	1,150,000
Aged Units - GSHI	139	WATC*	1.17%	20,000	0	(9,731)	(517)	40,269	20,000	0	(9,731)	(603)	40,269	0	50,000	0	(246)	50,000
Staff Housing - GSHI	140	WATC*	1.73%	970,000	0	(55,929)	(16,199)	914,071	970,000	0	(55,929)	(17,868)	914,071	0	970,000	0	(7,043)	970,000
Recreation and culture																		
Sports Complex	134	WATC*	4.94%	247,777	0	(15,566)	(12,046)	232,211	247,778	0	(15,566)	(12,050)	232,212	262,601	0	(14,824)	(6,125)	247,777
Sports Complex Retaining Wall	136	WATC*	1.99%	290,867	0	(9,315)	(1,747)	81,552	90,867	0	(9,315)	(1,762)	81,552	100,000	0	(9,133)	(1,930)	90,867
Oval Lighting	142	WATC*	1.45%	0	255,000	0	(647)	255,000	0	255,000	0	0	255,000	0	0	0	0	0
Netball Courts & Roof		WATC*		0	0	0	0	0	0	1,595,000	0	0	1,595,000	0	0	0	0	0
Transport																		
Airstrip Lighting	141	WATC*	1.51%	156,148	0	(6),709)	(2,272)	146,439	156,148	0	(9,348)	(1,528)	146,800	0	156,148	0	6	156,148
Economic services																		
Land development		WATC*		0	0	0	0	0	0	200,000	0	0	200,000	0	0	0	0	0
				2,887,153	255,000	(224,097)	(53,860)	2,918,056	2,887,153	2,050,000	(223,736)	(56,336)	4,713,417	453,916	2,466,148	(32,911)	(26,045)	2,887,153
				2,887,153	255,000	(224,097)	(53,860)	2,918,056	2,887,153	2,050,000	(223,736)	(56,336)	4,713,417	453,916	2,466,148	(32,911)	(26,045)	2,887,153
* WA Treasury Corporation																		

### 14. INFORMATION ON BORROWINGS (Continued)

### (c) New Borrowings - 2020/21

					Amount	orrowed	Amount	(Useu)	Total	Actual
		Loan	Term	Interest	2021	2021	2021	2021	Interest &	Balance
	Institution	Type	Years	Rate	Actual	Budget	Actual	Budget	Charges	Unspent
Particulars/Purpose				%	\$	\$	\$	\$	\$	\$
Oval Lighting	WATC*	Debenture	10	1.45%	255,000	255,000	255,000	255,000	19,856	0
* WA Treasury Corporation					255,000	255,000	255,000	255,000	19,856	0

### (d) Unspent Borrowings

, chopone zonominge		Date Borrowed	Unspent Balance 1 July 2020	Borrowed During Year	Expended During Year	Unspent Balance 30 June 2021
Particulars			\$	\$	\$	\$
Oval Lighting	WATC*	28/04/2021	0	255,000	(122,517)	132,483
* WA Treasury Corporation			0	255,000	(122,517)	132,483

	2021	2020
(e) Undrawn Borrowing Facilities	\$	\$
Credit Standby Arrangements		
Bank overdraft limit	200,000	200,000
Bank overdraft at balance date	0	0
Credit card limit	30,000	25,000
Credit card balance at balance date	(655)	0
Total amount of credit unused	229,345	225,000
Loan facilities		
Loan facilities - current	231,147	224,096
Loan facilities - non-current	2,686,909	2,663,057
Total facilities in use at balance date	2,918,056	2,887,153
Unused loan facilities at balance date	132,483	NIL

### SIGNIFICANT ACCOUNTING POLICIES

### Financial liabilities

Financial liabilities are recognised at fair value when the Shire becomes a party to the contractual provisions to the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

### **Borrowing costs**

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

### Risk

Information regarding exposure to risk can be found at Note 25.

### 15. EMPLOYEE RELATED PROVISIONS

### (a) Employee Related Provisions

### Opening balance at 1 July 2020

Current provisions
Non-current provisions

Additional provision
Amounts used
Balance at 30 June 2021

### **Comprises**

Current Non-current

### Amounts are expected to be settled on the following basis:

Less than 12 months after the reporting date

More than 12 months from reporting date

Expected reimbursements from other WA local governments

Timing of the payment of current leave liabilities is difficult to determine as it is dependent on future decisions of employees.

Expected settlement timings are based on information obtained from employees and historical leave trends and assumes no events will occur to impact on these historical trends.

### SIGNIFICANT ACCOUNTING POLICIES

### **Employee benefits**

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

### **Short-term employee benefits**

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

### Other long-term employee benefits

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at

Provision for Annual Leave	Provision for Long Service Leave	Total
\$	\$	\$
376,209 0	265,638 164,046	641,847 164,046
376,209	429,684	805,893
000 470	450.057	400 500
286,473	152,057	438,530
(294,578)	(108,558)	(403,136)
368,104	473,183	841,287
368,104	346,977	715,081
0	126,206	126,206
368,104	473,183	841,287

2021	2020
\$	\$
355,276	408,674
486,011	388,977
0	8,242
841,287	805,893

Other long-term employee benefits (Continued) rates determined by reference to market yields at the end

of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

### **Provisions**

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

### 16. NOTES TO THE STATEMENT OF CASH FLOWS

### **Reconciliation of Cash**

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	2021 Actual	2021 Budget	2020 Actual
	\$	\$	\$
Cash and cash equivalents	3,958,480	3,288,232	4,272,596
Reconciliation of Net Cash Provided By Operating Activities to Net Result			
Net result	1,195,272	2,798,968	321,063
Non-cash flows in Net result: Adjustments to fair value of financial assets at fair			
value through profit and loss	(3,232)	0	(11,687)
Depreciation on non-current assets	3,443,579	3,310,228	3,341,600
(Profit)/loss on sale of asset	244,926	58,643	110,174
Changes in assets and liabilities:			
(Increase)/decrease in receivables	(1,220)	965,180	922,978
(Increase)/decrease in inventories	(19,353)	15,962	(11,954)
(Increase)/decrease in contract assets	(229,308)	0	0
Increase/(decrease) in payables	(442,977)	(1,385,445)	(1,093,261)
Increase/(decrease) in employee provisions	35,394	0	8,444
Increase/(decrease) in other liabilities	(531,459)	0	858,555
Non-operating grants, subsidies and contributions	(2,860,648)	(4,719,789)	(2,310,510)
Net cash from operating activities	830,974	1,043,747	2,135,402

### 17. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

	2021	2020
	\$	\$
Governance	1,818,244	1,824,394
General purpose funding	420,797	151,731
Law, order, public safety	455,867	433,759
Health	190,440	199,180
Education and welfare	1,014,356	1,193,143
Housing	16,423,523	16,522,436
Community amenities	765,461	720,178
Recreation and culture	13,680,064	12,844,226
Transport	129,736,963	130,474,832
Economic services	5,346,923	5,563,379
Other property and services	3,274,967	2,913,214
	173,127,605	172,840,472

### **18. CONTINGENT LIABILITIES**

The Shire is not aware of any reportable contingent liabilities as at the reporting date.

19. CAPITAL COMMITMENTS	2021	2020
(a) Capital Expenditure Commitments	\$	\$
Contracted for: - capital expenditure projects	118,737	421,219
Payable: - not later than one year	118,737	421,219

The capital expenditure commitments for 2020 relate t	o building construction	works as follows:
Key Worker Housing - 26 Katanning road	59,847	188,013
Key Worker Housing - 28 Katanning road	58,890	0
Key Worker Housing - 8 Newton Street	0	38,153
Independent Living Units - Soldiers Road	0	9,222
Government Regional Officers Housing	0	185,831
	118.737	421,219

### 20. ELECTED MEMBERS REMUNERATION

	2021	2021	2020
	Actual ©	Budget \$	Actual \$
Elected member Cr Benn	Ψ	Ψ	Ψ
President's annual allowance	27,718	27,720	19,996
Meeting attendance fees	19,007	19,075	18,043
Annual allowance for ICT expenses	3,000	3,000	2,250
Travel and accommodation expenses	0	0	197
	49,725	49,795	40,486
Elected member CR Radford			
Deputy President's annual allowance	6,929	6,930	5,180
Meeting attendance fees	12,276	12,275	12,245
Annual allowance for ICT expenses	3,000	3,000	4,732
	22,205	22,205	22,157
Elected member Cr Fleay			
President's annual allowance	0	0	7,653
Meeting attendance fees	12,275	12,275	13,911
Annual allowance for ICT expenses	3,000	3,000	3,187
Travel and accommodation expenses	75	100	365
	15,350	15,375	25,116
Elected member Cr S Pedler			
Meeting attendance fees	13,025	12,275	12,245
Annual allowance for ICT expenses	2,250	3,000	3,000
	15,275	15,275	15,245
Elected member Cr Gale			
Meeting attendance fees	13,025	12,275	8,695
Annual allowance for ICT expenses	2,250	3,000	2,125
Travel and accommodation expenses	534	600	61
	15,809	15,875	10,881
Elected member Cr Webb			
Meeting attendance fees	12,275	12,275	8,695
Annual allowance for ICT expenses	3,000	3,000	2,125
	15,275	15,275	10,820
Elected member Cr Wierenga			
Meeting attendance fees	13,025	12,275	8,695
Annual allowance for ICT expenses	2,250	3,000	2,125
	15,275	15,275	10,820
Elected member Cr Singh			
Meeting attendance fees	13,025	12,275	8,695
Annual allowance for ICT expenses	2,250	3,000	2,125
	15,275	15,275	10,820
Elected member Cr Hobbs			
Meeting attendance fees	0	0	3,633
Annual allowance for ICT expenses	0	0	896
	0	0	4,529

### 20. ELECTED MEMBERS REMUNERATION

	2021	2021	2020
	Actual	Budget	Actual
	\$	\$	\$
Elected member Cr I Pedler			
Meeting attendance fees	0	0	3,633
Annual allowance for ICT expenses	0	0	897
	0	0	4,530
Elected member Cr Warland			
Meeting attendance fees	0	0	3,633
Annual allowance for ICT expenses	0	0	897
	0	0	4,530
Elected member Cr Mathwin			
Meeting attendance fees	0	0	3,633
Annual allowance for ICT expenses	0	0	897
	0	0	4,530
	164,189	164,350	164,464
Fees, expenses and allowances to be paid or			
reimbursed to elected council members.			
President's allowance	27,718	27,720	27,649
Deputy President's allowance	6,929	6,930	5,180
Meeting attendance fees	107,933	105,000	105,756
Annual allowance for ICT expenses	21,000	24,000	25,256
Travel and accommodation expenses	609	700	623
	164,189	164,350	164,464

### 21. RELATED PARTY TRANSACTIONS

### Key Management Personnel (KMP) Compensation Disclosure

	2021	2020
The total of remuneration paid to KMP of the	<b>Actual</b>	Actual
Shire during the year are as follows:	\$	\$
Short-term employee benefits	592,380	558,576
Post-employment benefits	73,664	86,369
Other long-term benefits	71,891	66,370
	737,935	711,315

### Short-term employee benefits

These amounts include all salary, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above.

### Post-employment benefits

These amounts are the current-year's estimated cost of providing for the Shire's superannuation contributions made during the year.

### Other long-term benefits

These amounts represent long service benefits accruing during the year.

### 21. RELATED PARTY TRANSACTIONS (Continued)

### Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guaranties exist in relation to related parties at year end.

The following transactions occurred with related parties:

Purchase of goods and services Short term employee benefits -other related parties

2021	2020
Actual	Actual
\$	\$
258,433	211,789
3,170	6,074

### **Related Parties**

### The Shire's main related parties are as follows:

### i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

### ii. Other Related Parties

An associate person of KMP was employed by the Shire under normal employement terms and conditions.

Any entity that is controlled by or over which KMP, or close family members of KMP, have authority and responsibility for planning, directing and controlling the activity of the entity, directly or indirectly, are considered related parties in relation to the Shire.

### iii. Entities subject to significant influence by the Shire

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

### 22. INVESTMENT IN ASSOCIATE AND JOINT ARRANGEMENTS

### (a) Balance of investment in associate

In 1998/99, the Shire in conjunction with Homeswest, constructed 2 units for low income residents in the Kojonup townsite. In 2002 an additional 3 units were constructed. The Shire's interest in these units is as follows:

5A and 5B Vanzuilecom Street (2 x 2 Bedroom Units) - 18.20% 2,4 and 6 Elverd Street (2 x 2 Bedroom Units & 1x3 bedroom Unit) - 20.65%

Non current assets

Net increase/(decrease) in share of associate entity's net assets

2021	2020
\$	\$
174,678	178,462
(3,784)	(1,771)

### SIGNIFICANT ACCOUNTING POLICIES

Interests in joint arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint arrangements providing joint ventures with an interest to net assets are classified as a joint venture and accounted for using the equity method. The equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the Shire's share of net assets of the associate. In addition, the Shire's share of the profit or loss of the associate is included in the Shire's profit or loss.

Interests in joint arrangements (Continued)
Joint operations represent arrangements
whereby joint operators maintain direct interests in
each asset and exposure to each liability of the
arrangement. The Shire's interests in the assets,
liabilities, revenue and expenses of joint operations
are included in the respective line items of the
financial statements.

### NOTES TO AND FORMING PART OF THE FINANCIAL REPORT **FOR THE YEAR ENDED 30 JUNE 2021** SHIRE OF KOJONUP

### 23. RATING INFORMATION

### (a) Rates

Differential general rate / general rate Total amount raised from general rate Discounts/concessions (Note 23(b)) Gross rental valuations GRV - Urban **Gross rental valuations** Unimproved valuations Unimproved valuations UV - Rural Write-offs (Note 23(b)) Minimum payment Sub-Total Sub-Total Ex-gratia rates GRV - Urban RATE TYPE

		2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2020/21	2019/20
	Number	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Actual
Rate in	Jo	Rateable	Rate	Interim	Back	Total	Rate	Interim	Back	Total	Total
49	Properties	Value	Revenue	Rates	Rates	Revenue	Revenue	Rate	Rate	Revenue	Revenue
		ь	<del>⇔</del>	<b>6</b>	<del>69</del>	<del>\$</del>	s <del>s</del>	<del>⇔</del>	ss.	₩.	€
0.126476	3 472	6,972,842	881,897	(9,329)	0	872,568	881,897	0	0	881,897	877,067
0.00841		556 363,818,504	3,059,714	(5,958)	0	3,053,756	3,059,714	100	100	3,059,914	3,063,740
Ainimum \$		370,791,346	3,941,611	(15,287)	0	3,926,324	3,941,611	100	100	3,941,811	3,940,807
720	) 56	130,701	55,440	0	0	55,440	54,720	0	0	54,720	55,440
720	92 (		39,600	0	0	39,600	39,600	0	0	39,600	37,440
	132	2,627,047	95,040	0	0	95,040	94,320	0	0	94,320	92,880
	1,160	1,160 373,418,393	4,036,651	(15,287)	0	4,021,364	4,035,931	100	100	4,036,131	4,033,687
						(720)			1	(720)	(61,985)
						(149)					(76)

4,033,687 (61,985) 3,971,702 (97) 1,583 3,973,188

## SIGNIFICANT ACCOUNTING POLICIES

Rates

Totals

Control over assets acquired from rates is obtained at the commencement of the rating period.

the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial Prepaid rates are, until the taxable event has occurred (start of liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

# 23. RATING INFORMATION (Continued)

(b) Discounts, Incentives, Concessions, & Write-offs

Rates Discounts

Rate or Fee Discount Granted	ĮQ	Discount	Discount	2021 Actual	2021 Budget	2020 Actual	Circumstances in which Discount is Granted
		%	49	49	\$	₩.	
General rates		2.50%		0	0	61,985	61,985 Payment of full rates amount owing including all arrears, received on or before 4:30pm, 9 August 2019, or 14 days after the date of service of the rate notice, whichever is the later.
				0	0	61,985	
Waivers or Concessions							
Rate or Fee and Charge to which							
the Waiver or			Ī	2021	2021	2020	
Concession is Granted	Type Di	Discount	Discount	Actual	Budget	Actual	
		%	₩	<del>()</del>	ss.	<del>ss</del>	
Property Rates General Rates - small	Concession Write-off	100.00%		720	720	0	
balances				149	0	97	
				698	720	26	
Total discounts/concessions (Note 23(a))	s (Note 23(a))			869	720	62,082	
Rate or Fee and	Circumstances in which	hich					
Charge to which	the Waiver or Concession is	ssion is		C	Objects of the Waiver	YOU	Descone for the Waiter
Concession is Granted	available	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		ō	or Concession		or Concession
Property Rates	Specific Council decisions	sions		<b>≯</b> E	Waive rates for community medical centre	nmunity	To waive the rates applicable to the Community Medical Centre at Lots 2 and 3 Spring Rd, Kojonup.

#### 23. RATING INFORMATION (Continued)

#### (b) Interest Charges & Instalments

Instalment Options	Date Due	Instalment Plan Admin Charge	Instalment Plan Interest Rate	Unpaid Rates Interest Rate
Installient Options	Due	e Admini Charge	%	%
Option One		•	70	70
Single full payment	3/09/2020	0.00	0.00%	8.00%
Option Two				
First instalment	3/09/2020	0.00	0.00%	8.00%
Second instalment	8/01/2021	9.00	5.50%	8.00%
Option Three				
First instalment	3/09/2020	0.00	0.00%	8.00%
Second instalment	4/11/2020	9.00	5.50%	8.00%
Third instalment	8/01/2021	9.00	5.50%	8.00%
Fourth instalment	12/03/2021	9.00	5.50%	8.00%
		2021	2021	2020
		Actual	Budget	Actual
		\$	\$	\$
Interest on unpaid rates		30,133	30,000	33,917
Interest on instalment plan		10,175	9,000	9,550
Charges on instalment plan		3,888	4,200	4,185
<b>g</b>		44,196	43,200	47,652

#### 24. RATE SETTING STATEMENT INFORMATION

			2020/21		
		2020/21	Budget	2020/21	2019/20
		(30 June 2021	(30 June 2021	(1 July 2020	(30 June 2020
		Carried	Carried	•	•
				Brought	Carried
	Note	Forward)	Forward)	Forward)	Forward
a) Non-cash amounts excluded from operating activities		\$	\$	\$	\$
The fellowing non-cook revenue or compaditure has been evaluded					
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Rate Setting					
Statement in accordance with <i>Financial Management Regulation 32</i> .					
Adjustments to operating activities					
Less: Profit on asset disposals	10(a)	(29,654)	(1,546)	(20,146)	(20,146
Less: Fair value adjustments to financial assets at fair value through profit and					
loss		(3,232)	0	(11,687)	(11,687
Movement in pensioner deferred rates (non-current)		(7,222)	0	(10,518)	(10,518
Movement in employee benefit provisions (non-current)		(37,840)	0	38,698	38,698
Movement in other provisions (current)		39,517	5,978	427,228	427,228
Add: Loss on disposal of assets	10(a)	274,580	60,189	130,320	130,320
Add: Depreciation on non-current assets	10(b)	3,443,579	3,310,228	3,341,600	3,341,600
Non cash amounts excluded from operating activities		3,679,728	3,374,849	3,895,495	3,895,495
b) Surplus/(deficit) after imposition of general rates					
The following current assets and liabilities have been excluded					
from the net current assets used in the Rate Setting Statement					
in accordance with Financial Management Regulation 32 to					
agree to the surplus/(deficit) after imposition of general rates.					
Adjustments to net current assets					
Less: Reserves - cash backed	4	(3,539,179)	(3,137,593)	(3,489,904)	(3,489,904
Less: Current assets not expected to be received at end of year					
- Land held for resale	7	(192,966)	(423,799)	(183,799)	(183,799
- Provision for doubtful debts		1,142	3,142	1,142	1,142
Add: Current liabilities not expected to be cleared at end of year					
- Current portion of borrowings	14(a)	231,147	1,600,361	224,096	224,096
- Accrued interest on loans		13,070	15,544	15,544	15,544
- Springhaven Lodge bonds		2,047,145	2,078,388	2,078,388	2,078,388
- Springhaven Unit bonds			251		
- Employee benefit provisions		715,081	641,847	641,847	641,847
Total adjustments to net current assets		(724,560)	778,141	(712,686)	(712,686)
Net current assets used in the Rate Setting Statement		F 000 45 1	4054055	0.070.05	0.000.00
Total current assets		5,988,101	4,351,890	6,050,391	6,050,391
Less: Total current liabilities		(4,230,061)	(5,130,031)	(5,124,212)	(5,124,212)
Less: Total adjustments to net current assets		(724,560)	778,141	(712,686)	(712,686)
Net current assets used in the Rate Setting Statement		1,033,480	0	213,493	213,493

#### 25. FINANCIAL RISK MANAGEMENT

This note explains the Shire's exposure to financial risks and how these risks could affect the Shire's future financial performance.

Risk	<b>Exposure arising from</b>	Measurement	Management
Market risk - interest rate	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, financial assets and		Diversification of bank deposits, credit limits. Investment policy
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council. The finance area identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

#### (a) Interest rate risk

#### Cash and cash equivalents

The Shire's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents and term deposits held disclosed as financial assets at amortised cost are reflected in the table below.

	Weighted Average Interest Rate %	Carrying Amounts	Fixed Interest Rate	Variable Interest Rate	Non Interest Bearing
2021 Cash and cash equivalents	0.17%	3,958,480	0	3,957,940	540
2020 Cash and cash equivalents	1.29%	4,272,596	3,489,904	782,692	0

#### **Sensitivity**

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates,

Impact of a 1% movement in interest rates on profit and loss and equity\*

\$ 39,585 7,827

#### Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 14(b).

<sup>\*</sup> Holding all other variables constant

#### 25. FINANCIAL RISK MANAGEMENT (Continued)

#### (b) Credit risk

#### Trade and Other Receivables

The Shire's major receivables comprise rates annual charges and user fees and charges. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the Shire to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. Whilst the Shire was historically able to charge interest on overdue rates and annual charges at higher than market rates, which further encourage payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss rates are based on the payment profiles of rates and fees and charges over a period of 36 months before 1 July 2020 or 1 July 2021 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of ratepayers and residents to settle the receivables.

The loss allowance as at 30 June 2021 and 30 June 2020 for rates receivable was determined as follows: No expected credit loss was forecast on 30 June 2020 or 30 June 2021 for rates receivable as penalty interest applies to unpaid rates and properties associated with unpiad rates may be disposed of to recover debts.

	Current	More than 1 year past due	More than 2 years past due	More than 3 years past due	Total
30 June 2021					
Rates receivable					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	175,249	94,609	72,402	163,738	505,998
30 June 2020					
Rates receivable					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	59,292	155,016	73,183	163,851	451,342

As at 30 June 2021 and 30 June 2020 no expected credit loss was determined for trade receivables.

	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
30 June 2021					
Trade and other receivables					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	223,309	19,638	3,376	86,708	333,031
30 June 2020					
Trade and other receivables					
Expected credit loss	0.00%	0.00%	0.00%	0.00%	
Gross carrying amount	218,360	14,506	6,942	47,441	287,249

#### 25. FINANCIAL RISK MANAGEMENT (Continued)

#### (c) Liquidity risk

#### Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 14(e).

The contractual undiscounted cash flows of the Shire's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

<u>2021</u>	Due within 1 year	Due between 1 & 5 years	Due after 5 years \$	Total contractual cash flows	Carrying values
Payables Borrowings	2,956,737	0	0	2,956,737	2,956,737
	308,716	1,226,534	1,718,182	3,253,432	2,918,056
	3,265,453	1,226,534	1,718,182	6,210,169	5,874,793
2020					
Payables Borrowings	3,399,714	0	0	3,399,714	3,399,714
	280,431	1,124,914	1,851,636	3,256,981	2,887,153
	3,680,145	1,124,914	1,851,636	6,656,695	6,286,867

#### 26. EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD

The Shire did not have any events occurring after the reporting date that have a significant effect on the financial statements.

#### 27. INITIAL APPLICATION OF AUSTRALIAN ACCOUNTING STANDARDS

During the year, the Shire adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

#### (a) AASB 1059 Service Concession Arrangements: Grantors

Service concession assets are those assets where a third-party operator constructs assets for the Shire, upgrades existing assets of the Shire or uses existing assets of the Shire to operate and maintain the assets to provide a public service, for a specified period oftime. Where, in these circumstances, the third-party operator provides a public service on behalf of the Shire and is deemed to manage at least some of the services under its own discretion, the assets are classified as service concession assets. Newly constructed or upgraded assets are measured at current replacement cost in accordance with the cost approach to fair value in AASB 13 Fair Value Measurement. In the case of existing assets, these are reclassified and treated in the same manner with any difference at the date of reclassification between the carrying amount of the assets and their fair value (current replacement cost) being treated as if it is a revaluation of the asset.

Subsequent to initial recognition or reclassification, service concession assets are accounted for by depreciating or amortising in accordance with 116 Property, Plant and Equipment or AASB 138 Intangible Assets. Where appropriate, any impairment is recognised in accordance with AASB 136 Impairment of Assets.

At the end of the term of any service concession arrangement, the Shire will reclassify the service concession asset based on its nature or function, and account for it in accordance with the accounting standards and policies applicable to the relevant asset classification.

Where the Shire recognises a service concession asset in relation to a newly constructed or upgraded asset, it also recognises a liability. This liability is initially measured at the same amount as the service concession asset, adjusted by the amount of any other consideration provided by the Shire to the third-party operator or from the third-party operator to the Shire.

The Shire does not recognise a liability in the circumstances where an existing asset of the Shire is reclassified as a service concession asset except in circumstances where additional consideration is provided by the third-party operator.

Subsequent to initial recognition, the Shire accounts for the liability as an unearned portion of the revenue arising from the exchange of assets with the third-party operator and reduces the liability according to the economic substance of the service concession arrangement.

The Shire adopted AAAB 1059 Service Concession Arrangements: Grantors (issued December 2014) on 1 July 2020 resulting in changes to accounting policies. In accordance with the transition provisions of AASB 1059, the Shire adopted the new rules retrospectively by recognising and measuring service concession assets and related liabilities on 1 July 2020.

The review conducted identified no service concession arrangements applicable to the Shire's activities and as such no adjustments have been recognised in the statement of financial position at the date of initial application (1 July 2020).

#### 28. OTHER SIGNIFICANT ACCOUNTING POLICIES

#### a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

#### b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

#### c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

#### d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

#### e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure

#### f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

#### g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

#### h) Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

#### Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement

#### Lovels

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

#### Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

#### Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

#### Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

#### Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

#### Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

#### i) Impairment of assets

In accordance with Australian Accounting Standards the Shire's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets that are measured under the revaluation model ,such as roads, drains, public buildings and the like, no annual assessment of impairment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regularity to ensure the carrying value does not differ materially from that which would be determined using fair value at the end of the reporting period.

#### 29. ACTIVITIES/PROGRAMS

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

## PROGRAM NAME AND OBJECTIVES GOVERNANCE

### To provide a decision making process for the efficient allocation of scarce resources.

#### **ACTIVITIES**

Includes the activities of members of council and the administrative support available to the council for the provision of governance for the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific council services,

#### **GENERAL PURPOSE FUNDING**

To collect revenue to allow for the provision of services.

Rates, general purpose government grants and interest revenue.

#### LAW, ORDER, PUBLIC SAFETY

To provide services to help ensure a safer and environmentally conscious community.

Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.

#### **HEALTH**

To provide an operational framework for environmental and community health.

Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.

#### **EDUCATION AND WELFARE**

To provide services to disadvantaged persons, the elderly, children and youth.

Maintenance of pre-school facilities.

#### **HOUSING**

To provide and maintain staff and elderly residents housing.

Provision and maintenance of staff housing and Springhaven Lodge.

#### **COMMUNITY AMENITIES**

To provide services required by the community.

Rubbish collection services, operation of rubbish disposal sites, litter control, construction and maintenance of urban storm water drains, portection of the environment and administration of town planning schemes, cemetery and public conveniences.

#### RECREATION AND CULTURE

To establish and effectively manage infrastructure and resource which will help the social well being of the community.

Maintenance of public halls, civic centres, swimming pool, recreation centre and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library, museum and other cultural facilities.

#### **TRANSPORT**

To provide safe, effective and efficient transport services to the community.

Construction and maintenance of roads, streets, footpaths, depots, cycleways, parking facilities and traffic control. Cleaning of streets and maintenance of street trees, street lighting, etc.

#### **ECONOMIC SERVICES**

To help promote the shire and its economic wellbeing.

Tourism and area promotion including the maintenance and operation of The Kodja Place. Provision of rural services including weed control, vermin control and standpipes, building

#### OTHER PROPERTY AND SERVICES

To monitor and control council's overheads operating accounts.

Private works operation, plant repair and operation costs and engineering operation costs.

30. FINANCIAL RATIOS	2021 Actual	2020 Actual	2019 Actual
Current ratio	1.28	0.42	1.02
Asset consumption ratio	0.94	0.96	0.97
Asset renewal funding ratio*	N/A	1.00	1.03
Asset sustainability ratio	0.40	0.41	0.38
Debt service cover ratio	4.68	12.59	25.30
Operating surplus ratio	(0.40)	(0.49)	(0.32)
Own source revenue coverage ratio	0.51	0.48	0.52

<sup>\*</sup> Note: The Asset Renewal Funding Ratio has not been calculated as the Shire's Long Term Financial Plan is outdated.

The above ratios are calculated as follows:

Current ratio	current assets minus restricted assets
	current liabilities minus liabilities associated
	with restricted assets
Asset consumption ratio	depreciated replacement costs of depreciable assets
	current replacement cost of depreciable assets
Asset renewal funding ratio	NPV of planned capital renewal over 10 years
	NPV of required capital expenditure over 10 years
Asset sustainability ratio	capital renewal and replacement expenditure
	depreciation
Debt service cover ratio	annual operating surplus before interest and depreciation
	principal and interest
Operating surplus ratio	operating revenue minus operating expenses
Operating surplus ratio	
	own source operating revenue
Own source revenue coverage ratio	own source operating revenue
<b>G</b>	operating expense

PERIOD OF AUDIT: 1 JULY 2020 TO 30 JUNE 2021 FINDINGS IDENTIFIED DURING THE FINAL AUDIT

INDEX OF FINDINGS		RATING	
Matters identified during the current year	Significant	Moderate	Minor
Asset renewal funding ratio not reported	✓		
Bank Reconciliation Reconciling Items		✓	
3. Employee Provisions Calculations		✓	
4. Restricted Cash and cash-backed reserves		✓	
Matters outstanding from the previous year			
5. Payroll Creditors Reconciliation		✓	
6. Emergency Services Levy Receivables		<b>√</b>	

#### **KEY TO RATINGS**

The Ratings in this management letter are based on the audit team's assessment of risks and concerns with respect to the probability and/or consequence of adverse outcomes if action is not taken. We give consideration to these potential adverse outcomes in the context of both quantitative impact (for example financial loss) and qualitative impact (for example inefficiency, non-compliance, poor service to the public or loss of public confidence).

#### Significant -

- Those findings where there is potentially a significant risk to the entity should the finding not be addressed by the entity promptly. A significant rating may be reported as a matter of non-compliance in the audit report in the current year, or in a subsequent reporting period if not addressed. However, even if the issue is not likely to impact the audit report, it should be addressed promptly.

#### Moderate

Those findings which are of sufficient concern to warrant action being taken by the entity as soon as practicable.

#### **Minor**

- Those findings that are not of primary concern but still warrant action being taken.

PERIOD OF AUDIT: 1 JULY 2020 TO 30 JUNE 2021 FINDINGS IDENTIFIED DURING THE FINAL AUDIT

#### Matters identified during the current year

#### 1. Asset renewal funding ratio not reported

#### **Finding**

The Asset Renewal Funding Ratio for the year ended 30 June 2021 has not been included in the financial report as required by regulation 50(1)(c) of the Local Government (Financial Management) Regulations 1996.

#### **Rating: Significant**

#### **Implication**

The financial report does not comply with regulation 50(1)(c) of the Local Government (Financial Management) Regulations 1996.

#### Recommendation

We recommend that the Shire updates the asset management plan and long-term financial plan as soon as possible in order that asset renewal funding ratio can be calculated based on verifiable information and reasonable assumptions and included in the financial report.

#### **Management Comment**

The long-term financial plan will be updated upon completion of a revised Community Strategic plan and Corporate Business Plan.

**Responsible Person:** Manager Corporate & Community Services

Completion Date: 30 June 2022

PERIOD OF AUDIT: 1 JULY 2020 TO 30 JUNE 2021 FINDINGS IDENTIFIED DURING THE FINAL AUDIT

#### 2. Bank Reconciliation Reconciling Items

#### **Finding**

Review of the unpresented items listing for the municipal account 30 June 2021 bank reconciliation identified a number of reconciling items. These arose due to differences between superannuation payments posted to the general ledger and the actual amounts paid. This was a known issue at the date of our audit visit on 22 November 2021.

# Rating: Moderate Implication

The bank reconciliation is an essential accounting control. Mismatched entries in the bank reconciliation can give rise to unpresented items that can indicate that a liability has been incorrectly calculated, or incorrectly paid.

#### Recommendation

Officers responsible for the approval of payroll should ensure that superannuation payments agree to superannuation liability in the general ledger. Unpresented items in the listing should be investigated and corrected to clear them from the bank reconciliation.

#### **Management Comment**

Agreed. Staff shortages in the Payroll Areas have resulted in this outstanding item carrying forward to future reconciliations.

**Responsible Person:** Senior Finance Officer **Completion Date:** 31 December 2021

PERIOD OF AUDIT: 1 JULY 2020 TO 30 JUNE 2021 FINDINGS IDENTIFIED DURING THE FINAL AUDIT

#### 3. Employee Provisions Calculations

#### Finding

Audit testing of the calculation of provision for annual and long service leave determined inconsistencies in the pay rates being used to calculate employee entitlements. This included:

- Instances where the pay rate used was from the final pay period for the 2021 financial year. (Pay rate being used was from the first pay period in the 2022 financial year, which differed due to a pay increase.)
- Pay rates being slightly different to that recorded in the payroll system.

Audit recalculation of the provision for employee entitlements using pay rates as recorded in the payroll system noted that the difference was not material.

# Rating: Moderate Implication

It is important to ensure that correct pay rates are used when calculating employee entitlements to ensure accuracy in both reporting and record keeping. Use of incorrect pay rates could result in material variances between provisions and the actual liability owing.

#### Recommendation

The Shire should review employee entitlement calculations and update the worksheets to ensure correct data is being used. Regular review of these calculations should also be carried out.

#### **Management Comment**

Agreed. 2021/2022 pay rates used will be counter-checked prior to finalising the 2021/2022 Annual Financial Reports

**Responsible Person:** Manager Corporate & Community Services

Completion Date: 30 September 2022

PERIOD OF AUDIT: 1 JULY 2020 TO 30 JUNE 2021 FINDINGS IDENTIFIED DURING THE FINAL AUDIT

#### 4. Restricted Cash

#### **Finding**

The Shire has recorded a restricted cash balance of \$3,998,758 as at 30 June 2021, which is greater than the Shire's total cash balance of \$3,958,480.

By reporting a restricted cash balance greater than the total available cash at bank balance, this implies that after removing the cash backed reserves balance of \$3,539,179, the Shire does not have sufficient remaining operating funds to meet its current liabilities without dipping into the cash backed reserve balances.

# Rating: Moderate Implication

The use of restricted funds to meet operational needs may lead to unauthorised use of funds set aside for a specific purpose and may lead to non-compliance with the relevant conditions and requirements of the various reserve accounts established.

#### Recommendation

The Shire should ensure that sufficient operating cash remains on hand at all times to fund the daily operational activities of the Shire.

Management should review all existing cash backed reserve accounts, including how amounts are determined to be transferred into these reserve accounts, to ensure that there is an appropriate balance between funds held in reserves and remaining operating cash.

#### **Management Comment**

Reserve Accounts are held in a separate bank account and therefore cannot be used to fund day-to-day operations. The Shire has an overdraft facility established with its banking institution which is utilised very infrequently. In reality, the management of cash flow via the timing of payments and receipts shows a very different position to a 'snapshot in time', such as the 30 June.

**Responsible Person:** Senior Finance Officer

Completion Date: Ongoing

PERIOD OF AUDIT: 1 JULY 2020 TO 30 JUNE 2021 FINDINGS IDENTIFIED DURING THE FINAL AUDIT

#### Matters outstanding from the previous year

#### 5. Payroll Creditor Reconciliation

#### **Initial Finding - 2020**

Payroll Creditors net pay of \$129,902 in the 17 September 2019 pay run had been mis-posted to Transport Licencing Creditors.

The procedures for the fortnightly pay run include a requirement to reconcile the Payroll Creditors and to submit the reconciliation for approval. This error was however not identified during this approval process.

#### Finding Status - 2021

The required correction journal had not been completed at the date of final audit.

# **2021 Rating: Moderate** (2020 Rating: Moderate) **Implication**

Review and approval of fortnightly reconciliations is an essential control to ensure the accuracy of the payroll process. In the absence of a detailed review as part of this process, there is an increased risk that errors or mis-postings may not be identified and rectified.

#### Recommendation

Officers responsible for the approval of monthly reconciliations should ensure that a detailed review of the reconciliations is performed during the process.

#### **Management Comment - 2020**

Monthly reconciliations are performed and authorised by a Senior Officer. For the payroll, this includes the 'Payroll Subsidiary Ledger Reconciliation' and 'Payroll Accrued Leave Report'. The payroll creditors and the transport licensing creditors have never been part of this monthly reconciliation process, however, will now be added to the list of monthly reconciliations.

#### **Management Comment - 2021**

Agreed. Management Comment 2020 was made after 30 June 2021 and therefore unable to be corrected in time for the 2020/2021 financial audit.

**Responsible Person:** Senior Finance Officer **Completion Date:** 31 December 2021

PERIOD OF AUDIT: 1 JULY 2020 TO 30 JUNE 2021 FINDINGS IDENTIFIED DURING THE FINAL AUDIT

#### 6. Emergency Services Levy (ESL) Receivables

#### **Initial Finding - 2020**

Audit testing determined that the ESL payable account included receivables totalling \$27,780 at 30 June 2020. This balance has not significantly changed since the prior year. It is difficult to determine whether the entries in this ledger are in fact assets of the Shire.

#### Finding Status - 2021

The account balance has increased to \$38,447 and the required actions appear not to have been undertaken.

# **2021 Rating: Moderate** (2020 Rating: Minor) **Implication**

There is a possibility that these balances may not be collectible, resulting in an understatement of the payables balance in the annual financial report.

#### Recommendation

The Shire should undertake a full investigation of all ESL balances receivable and implement actions to either resolve or correct, as required.

#### **Management Comment - 2020**

Agreed. A full reconciliation of account 019B will be undertaken as soon as possible.

#### **Management Comment - 2021**

Agreed. A full reconciliation of account 019B has been undertaken as at October 2021.

**Responsible Person:** Senior Finance Officer

Completion Date: Completed