

AGENDA

Ordinary Council Meeting

15 February 2022

TO: THE SHIRE PRESIDENT AND COUNCILLORS

NOTICE is hereby given that a meeting of the Council will be held in the Council Chambers, Administration Building, 93 Albany Highway, Kojonup on Tuesday, 15 February 2022 commencing at 3:00pm.

I certify that with respect to all advice, information or recommendation provided to the Council in or with this Agenda:

- i. The advice, information or recommendation is given by a person who has the qualifications or experience necessary to give such advice, information or recommendation; and
- ii. Where any advice is directly given by a person who does not have the required qualifications or experience, that person has obtained and taken into account in that person's general advice the advice from an appropriately qualified or experienced person.

GRANT THOMPSON CHIEF EXECUTIVE OFFICER

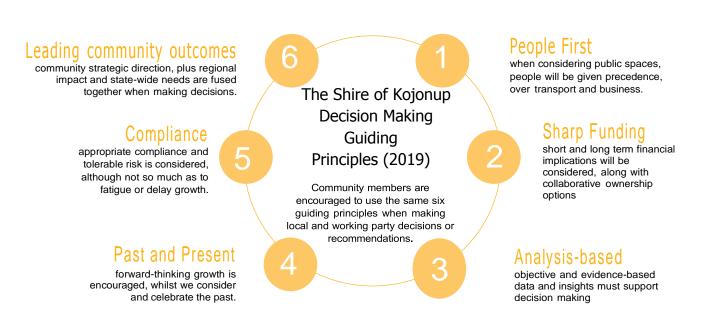
11 February 2022

AGENDA FOR THE COUNCIL MEETING TO BE HELD ON 15 FEBRUARY 2022

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The Shire of Kojonup has a set of six guiding principles it uses when making decisions. These principles are checked and enhanced every two years in line with the Strategic Community Plan review schedule.



AGENDA

1 <u>DECLARATION OF OPENING AND ANNOUNCEMENT OF GUESTS</u>

The Shire President shall declare the meeting open at____ and draw the meeting's attention to the disclaimer below:

Disclaimer

No person should rely on or act on the basis of any advice or information provided by a Member or Officer, or on the content of any discussion occurring, during the course of the meeting.

The Shire of Kojonup expressly disclaims liability for any loss or damage suffered by any person as a result of relying on or acting on the basis of any advice or information provided by a member or officer, or the content of any discussion occurring, during the course of the meeting.

Where an application for an approval, a license or the like is discussed or determined during the meeting, the Shire warns that neither the applicant, nor any other person or body, should rely upon that discussion or determination until written notice of either an approval and the conditions which relate to it, or the refusal of the application has been issued by the Shire.

Acknowledgement of Country

The Shire of Kojonup acknowledges the first nations people of Australia as the Traditional custodians of this land and in particular the Keneang people of the Noongar nation upon whose land we meet.

We pay our respect to their Elders past, present and emerging

Prayer – Cr Gale

Gracious Father, we acknowledge you as our Maker and Judge. We ask for wisdom for our reigning monarch Queen Elizabeth. Grant to her good health and strength in the executing of her duties.

We pray for all Ministers and Cabinet members of the Australian Federal and State Government. Grant to them wisdom in the welfare of Australia, so that truth and justice is established for all Australians.

Lastly Gracious Father, we pray for ourselves. We ask that you might grant to us the ability to speak with integrity and to work with uncompromising diligence. Grant to us the wisdom to make good decisions, remembering that we are one community. Grant to us the good humour to keep things in perspective in a community that is a diverse population.

We ask that we might always be mindful of the safety and welfare of the people of Kojonup. Grant to all who serve on Public Committees the ability to listen and work together with mutual respect for one another. Bless us with the personal joy of knowing that we have done our best.

2 <u>ATTENDANCE AND APOLOGIES</u>

COUNCILLORS

Cr Radford Shire President

Cr P Webb Deputy Shire President

Cr F Webb Cr Wieringa Cr Gale Cr Singh Cr R Bilney

Cr A Egerton-Warburton

STAFF

Grant Thompson Chief Executive Officer

Anthony Middleton Manager Corporate and Community Services

Robert Jehu Manager Regulatory Services
Emily Sleight Sport and Recreation Officer
Judy Stewart Senior Administration Officer

LEAVE OF ABSENCE

Nil

APOLOGIES

3 <u>SUMMARY OF RESPONSE TO PREVIOUS QUESTIONS TAKEN ON NOTICE</u>

Nil

4 PUBLIC QUESTION TIME

Questions may be submitted using the special email address for Council Meeting Public Question Time being cmpqt@kojonup.wa.gov.au

The Manager Corporate and Community Services will table all correspondence received.

5 PETITIONS, DEPUTATIONS AND PRESENTATIONS

6 <u>APPLICATIONS FOR LEAVE OF ABSENCE</u>

7 <u>CONFIRMATION OF MINUTES</u>

7.1 COUNCIL MEETING 14 DECEMBER 2021

Minutes of the Council Meeting held on 14 December 2021 are at Attachment 7.1.1.

OFFICER RECOMMENDATION

That the Minutes of the Council Meeting held on 14 December 2021 be confirmed as a true record.

- **8 ANNOUNCEMENTS** by the Presiding Member without discussion
- 9 <u>DECLARATIONS OF INTEREST</u>

10 <u>KEY PILLAR 1 – 'PLACE' REPORTS</u>

10.1 KOJONUP TOWN WALK TRAIL AND TRAIL SIGNAGE

AUTHOR	Emily Sleight – Sport and Recreation Officer
DATE	Monday, 7 February 2022
FILE NO	PR.DAC.1278
ATTACHMENT(S) 10.1.1 – Kojonup Town Walk Trail site listing	
	10.1.2 – Kojonup Town Walk Trail map
	10.1.3 – Concept Trail Signage suite

STRATEGIC/CORPORATE IMPLICATIONS			
"Smart Possibilities – Kojonup 2027+"		"Smart Implementation –	
		Kojonup 2018-2022"	
Key Pillar	Community Outcomes	Corporate Actions	
KP – 1 Place	1.2 – Be happy, healthy	1.2.1 – Develop and adopt a	
	connected and inclusive	Trails Master Plan to develop	
	community driven by the	and activate a trail network and	
	provision of high standard	reserve walks in conjunction	
	sport, recreation and open	with State-wide recreation	
	space facilities and	partners	
	programs		

DECLARATION OF INTEREST

Nil

SUMMARY

The purpose of the report is for Council to consider the adoption of the Kojonup Town Walk Trail (Trail) sites and endorse the concept Trail Signage suite.

BACKGROUND

In 2018 Council adopted the Great Southern Trails Master Plan, which included references to trails in Kojonup. Following on from this, in 2021 the Shire of Kojonup Trails Master Plan (SoKTMP) was developed and adopted by Council. The SoKTMP details existing and planned trails and the implementation plan for upgrades and construction of trails in Kojonup. The first priority in the SoKTMP is the upgrade of the Kojonup Town Walk Trail.

In 2020 the Shire of Kojonup (Shire) applied for and was successful in receiving a Community Heritage Grant from the Heritage Council (part of the Department of Planning, Lands and Heritage). This grant provides for \$20,000 towards the upgrade of the Town Walk Trail, replacement signage and the development and activation of a QR code accessible web based information system for the Trail.

COMMENT

The original Trail was developed by the Shire in 2000 with assistance from the Kojonup Historical Society and funding provisions from Trailswest. Since the original Trail's construction, there have been new attractions built with significance to the story of Kojonup. These include The Kodja Place, the Wool Wagon and the memorial to Brigadier Arnold Potts. There have also been requests from private residence owners who wish to have their properties removed from the Trail or at least signage removed, to protect their privacy.

In the process of reviewing the original Trail, the Project Control Group (PCG) has recognised that there is minimal input and very few stories involving our Indigenous community members, and this is something the upgrades will remedy.

Consultation has been conducted within the PCG, input from the heritage consultant Helen Munt and through the community engagement sessions held in November 2021. Given the flexibility of the web based function of the Trail, we are fortunate to have the ability to continue to add information relevant to the Trail, and the sites on it, well into the future.

A review of all sites has been completed with input from the PCG, heritage consultant Helen Munt, the Kojonup Historical Society and members of the community. This has resulted in a Trail with less physical signage, and the Trail being formatted into two (2) loops. The reduction in signage is mainly due to close proximity sites no longer requiring individual information signs – the stories, images, videos and audio recordings can now be shared via the web function. The proposed loops will give Trail users flexibility and choice within the Trail, depending on the time they have available, physical capabilities of Trail users, and their interests.

The proposed Trail upgrade has 36 sites, covered by:

- One Town Trail Information sign located in Partici Park (north corner of Albany Highway and Gordon Street)
- Two Trail Header signs one at the beginning of each Loop (The Kodja Place and Hillman Park)
- Twelve (12) Interpretation signs
- Fourteen (14) Trail markers
- Route markers as required

The signage of this Trail will set a precedent for future trail signage throughout the Shire. Works have been done by the PCG to ensure the signage suite has the ability to function across all existing and new trails within the Shire. Colours for the signs will be based on the Shire of Kojonup style guide and logo, with the intention to have a different style guide colour for each trail. The formatting, text and logos will remain the same, creating links between all Kojonup trails and ensuring users recognise the themes. The signage suite is also similar to the one proposed for the Great Southern Treasures Yoorn (Bobtail) Trail. This will provide a further valuable link between Kojonup trails and those throughout the Great Southern.

CONSULTATION

Shire of Kojonup Town Walk Trail Project Control Group — Manager Works and Services, Horticulture Supervisor, The Kodja Place Visitor Services Officer, Manager Corporate and Community Services, Sport and Recreation Officer

Kojonup Historical Society - 15 November 2021

Community Consultation Workshops - 16 November 2021

Department of Planning, Lands and Heritage – Heritage Council

Helen Munt – Heritage Advisor

Outdoors Great Southern

Councillor Briefing Session - 1 February 2022

STATUTORY REQUIREMENTS

Nil

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Initial costings for the project, as per the grant application, saw a total estimated expenditure of \$54,676. The project is partly funded by a \$20,000 grant from the Heritage Council with the balance of \$34,676 funded through the 2021/2022 Annual Budget.

Sign numbers and styles have been altered through the consultation and community engagement process, which may impact on the scope of works, reducing the number of signs that may be able to be purchased in the 2021/2022 year.

RISK MANAGEMENT IMPLICATIONS

RISK MANAGEMENT FRAMEWORK				
Risk Profile	Risk Description/Cause	Key Control	Current Action	
1. Asset Sustainability	Insufficient budget to maintain or replace assets	Routine maintenance schedule	Nil	
6. Engagement Practices	Relationship breakdowns with community groups	Community-based committees, forums and workshops Community engagement/ networking	Review and assess Community Engagement Strategy and Plan	
11. IT, Communication Systems & Infrastructure	Out-dated, insufficient or unsupported hardware or software	Service level agreement with vendors	Negotiate service level agreement with vendor/s	
Risk rating: Moderate				

IMPLICATIONS

In regards to asset sustainability, all endeavours will be made to ensure the longest life possible for fixed assets (physical signs). This will be achieved by utilising the knowledge base of Shire staff and external suppliers.

Considerable opportunity has been given to the community and local groups to participate in the Town Walk Trail project. With the digital offerings able to be continually updated, the community can provide further information for use in the Trail into the future.

By utilising an existing, well reputed Shire vendor for the provision of the web-based features, we are minimising the possibility of poor service.

The risks associated with this project are well managed by way of the above.

ASSET MANAGEMENT IMPLICATIONS

The Town Walk Trail physical signage will require inclusion in the Asset Register and have sufficient future budget allowance for maintenance, repairs and replacement.

SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) IMPLICATIONS

This project forms part of the Great Southern Treasures Yoorn (Bobtail) Trail and, as such, is a valuable link between participating Southern Link VROC shires.

VOTING REQUIREMENTS

Simple Majority

OFFICER RECOMMENDATION

That:

- 1. The Town Walk Trail, including all sites, signage locations and loops, as per Attachments 10.1.1 and 10.1.2 be adopted; and
- 2. The signage suite as per Attachment 10.1.3 be adopted as a theme for use on trails in the Shire of Kojonup.

10.2 LOCAL EMERGENCY MANAGEMENT COMMITTEE (LEMC) MINUTES – 23 NOVEMBER 2021 AND 16 FEBRUARY 2022

AUTHOR	Robert Jehu – Manager of Regulatory Services
DATE	Wednesday, 8 February 2022
FILE NO	ES.MET.1
ATTACHMENT(S)	10.2.1 - LEMC Minutes 23 November 2021
	10.2.2 - LEMC Minutes 8 February 2022

STRATEGIC/CORPORATE IMPLICATIONS			
"Smart Possibilities – Kojonup 2027+"		"Smart Implementation –	
		Kojonup 2018-2022"	
Key Pillar	Community Outcomes	Corporate Actions	
KP 2 - Connected	2.3 – Be providing for a	2.3.1 - Maximize community	
	safe and secure	safety through safe urban	
	environment by working	design and advocate for	
	with State and Federal	enhanced emergency service	
	authorities.	provisions.	

DECLARATION OF INTEREST

Nil

SUMMARY

The purpose of this report is to receive the minutes from the Local Emergency Management Committee meetings held 23 November 2021 and 8 February 2022.

BACKGROUND

The Local Emergency Management Committee (LEMC) is established under Section 38 of the *Emergency Management Act 2005* and plays an important role in emergency management in the Community.

COMMENT

Nil

CONSULTATION

Nil

STATUTORY REQUIREMENTS

Section 38 of the *Emergency Management Act 2005*

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Nil

RISK MANAGEMENT IMPLICATIONS

RISK MANAGEMENT FRAMEWORK				
Risk Profile	Risk Description/Cause	Key Control	Current Action	
2. Business	Lack of (or inadequate)	Regular LEMC,	Nil	
Disruption	emergency	DEMC Meetings		
	response/business			
	continuity plans.			
Lack of training for				
specific individuals or				
	availability of			
	appropriate			
	emergency response.			
Risk Rating - Adequate				

IMPLICATIONS

The Shire is legislated to establish and maintain a LEMC. The risk of not having a LEMC is that all staff, Councillors and relevant Community members won't be able to work cohesively under pressure in times of extreme stress should an emergency situation arise.

ASSET MANAGEMENT IMPLICATIONS

Nil

SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) IMPLICATIONS

VOTING REQUIREMENTS

Simple

OFFICER RECOMMENDATION

That the minutes of the Local Emergency Management Committee meetings held 23 November 2021 and 8 February 2022 be received.

11 KEY PILLAR 2 – 'CONNECTED' REPORTS

11.1 BUSHFIRE RISK MANAGEMENT PLANNING (BRMP) GRANT AGREEMENT

AUTHOR	Robert Jehu – Manager of Regulatory Services	
DATE	Wednesday, 9 February 2022	
FILE NO	ES.CIR.2	
ATTACHMENT(S)	11.1.1 – BRMP Local Government Grant Agreement –	
	Shires of Kojonup, Katanning and Broomehill-	
	Tambellup	

STRATEGIC/CORPORATE IMPLICATIONS				
"Smart Possibilities – Kojonup 2027+"		"Smart Implementation –		
		Kojonup 2018-2022"		
Key Pillar	Community Outcomes	Corporate Actions		
KP 2 – Connected	2.3 – Be providing for a	2.3.1 - Maximise		
	safe and secure	community safety		
	environment by working	through safe urban		
	with State and Federal	design and advocate for		
	authorities.	enhanced emergency		
		service provisions.		
		2.3.3 –		
		1. Commence planning		
		and undertake test of		
		documented incident		
		plans.		
		2. Review document as a		
		result of test and in		
		preparation for Council.		
		3. Investigate and		
		document the procedure		
		to divert Shire land line		
		phones to mobile		
		phones.		
		4. Prepare Emergency		
		Kits as identified in the		
		plan.		
		5. Investigate contractual		
		requirements for radio		
		failure and alternative		
		contingency plans for methods of		
		communications for		
		works staff.		

DECLARATION OF INTEREST

Nil

SUMMARY

The Approved Purpose of the Grant is to enable the Organisation to purchase and/or lease services and items and pay the salary of the Bushfire Risk Planning Coordinator (BRPC) to undertake and complete Bushfire Risk Management Planning (BRMP) activities.

PROGRAM DEFINITION AND/OR ANTICIPATED ACTIVITIES

The BRM Program (Program) - is the identification and classification of bushfire risk within the participating local governments' (Shire of Kojonup, Shire of Katanning and Shire of Broomehill-Tambellup) respective areas. The Program involves the development of a treatment plan in respect of the identified risk(s) through the utilisation of shared resources and the cooperation between Local Governments, State Agencies and private landowners and occupiers.

BRM plans document the risk to communities from bushfire and outline the required treatments to reduce these risks. The Bushfire Risk Management System (BRMS) is a risk tool which aids the prioritisation of treatment works to help lower the bushfire risk faced by the community and designate accountability for treatment. The BRM Program is the initiative and related activities that result in the development and implementation of BRM plans through the BRMS.

SPECIAL CONDITIONS OF GRANT

The period of the BRMP Agreement (Agreement) for all organisations (Shires) will be 18 months from commencement (dependent on recruitment of the officer) and all Shires joining the Agreement and sharing the services of the BRPC will abide by the terms of the original Agreement. The Agreement will be reviewed jointly by the Grantor and Grantee on an annual basis.

BUSHFIRE RISK MANAGEMENT RESOURCE ALLOCATION

It is proposed that the BRPC will indicatively work within the following organisations (Shire of Kojonup, Shire of Katanning and Shire of Broomehill-Tambellup) to assist with the development of their BRM Plans as per agreement between participating Shires. The agreed allocation of days will depend upon completion and endorsement of the Plans and will be reviewed annually. The Shire of Kojonup will be the host Shire.

CONSULTATION

Bush Fire Advisory Committee – 9 February 2022 Councillor Briefing Session – 1 February 2022 Chief Executive Officer

STATUTORY REQUIREMENTS

Bush Fires Act 1954 Emergency Management Act 2005

POLICY IMPLICATIONS

Policy 6.1 Fire Management Plan will need to reflect the BRCP Agreement and position objectives.

FINANCIAL IMPLICATIONS

Fully funded by the State of Western Australia acting through its Department of Fire and Emergency Services - Bushfire Risk Management Planning Program Grant Agreement.

Whilst fully funded, the financial implications will include the Shire providing back office support and procurement support for the role. The role will be employed by the Shire of Kojonup and a vehicle will need to be leased or procured by the Shire as part of the Agreement. Direct costs are recoverable under the Agreement.

RISK MANAGEMENT IMPLICATIONS

THE THE TAX TO LIVE	RISK MANAGEMENT IMPLICATIONS RISK MANAGEMENT FRAMEWORK				
Risk Profile	Risk	Key Control	Current Action		
	Description/Cause				
2. Business & Community Disruption	Cyclone, storm, fire, earthquake	Identify and register community assets in BRMS and conduct risk assessments on these assets, through site inspections where appropriate Facilitate the management of bushfire risk to the community, assets and infrastructure by developing a Bushfire Risk Management (BRM) Plan for the Local Governments through the use of BRMS and in collaboration with the DFES	Draft Bushfire Risk Management Plan – progressing		
		Regional staff. Provide advice to local government, State Agencies, industry and major landholders in the BRMP process and the use of BRMS. Maintain regular communications with agencies and support services Regular debriefing and reviewing of incidents Risk register (BRMP) Bushfire Risk Management Plan			

Risk rating: Moderate

IMPLICATIONS

Failure to adequately prepare and respond to events that cause disruption to the local community and/or normal business activities. This could be a natural disaster, weather event, or an act carried out by an external party (e.g. sabotage/terrorism). This includes:

- Lack of (or inadequate) emergency response/business continuity plans.
- Lack of training for specific individuals or availability of appropriate emergency response.
- Failure in command and control functions as a result of incorrect initial assessment or untimely awareness of incident.
- Inadequacies in environmental awareness and monitoring of fuel loads, curing rates etc. This does not include disruptions due to IT systems or infrastructure related failures.

ASSET MANAGEMENT IMPLICATIONS

Nil

SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) IMPLICATIONS
Nil

VOTING REQUIREMENTS

Simple Majority

OFFICER RECOMMENDATION

That:

- 1) the Bushfire Risk Management Plan Grant Agreement be approved for a joint Bushfire Risk Planning Coordinator between the Shire of Kojonup, Shire of Katanning and Shire of Broomehill-Tambellup; and
- 2) the Chief Executive Officer be delegated to execute the BRMP Grant Agreement.

11.2 RENOVATION PROJECTS - 34 KATANNING ROAD AND 39 VANZUILECOM STREET, KOJONUP

AUTHOR Grant Thompson – Chief Executive Officer	
DATE	Thursday, 10 February 2022
FILE NO	
ATTACHMENT(S)	Nil

STRATEGIC/CORPORATE IMPLICATIONS			
"Smart Possibilities – Kojonup 2027+"		"Smart Implementation –	
		Kojonup 2018-2022"	
Key Pillar	Community Outcomes	Corporate Actions	
KP 2 – Connected	2.4 Have enabled and	2.1.4 Reach out to investors	
	facilitated improved	for management of amenities	
	housing options through public and private	and future industry growth.	
	partnerships.	2.2.1 Work with regional, state and national health providers to	
	2.3 Have enhanced our aged-care and health provisions by progressing	develop innovative health services.	
	our connections with regional and state-wide groups.	2.2.2 Enhance alliances with state and local health providers to grow a sustainable and modern health system.	
		3.2.5 Promote the Shire of Kojonup as an opportunistic place to live.	

DECLARATION OF INTEREST

Nil

SUMMARY

The purpose of this report is to consider the financing of renovations to 34 Katanning Road and 39 Vanzuilecom Street, Kojonup in readiness for suitable lodgings and rentals.

BACKGROUND

To convert 34 Katanning Road from the previous, now unused doctors' surgery, significant works and renovations are required to turn it back into a habitable abode ready for a new tenant.

39 Vanzuilecom Street is a depreciated asset and requires material renovations as a part of its lifecycle maintenance to improve the asset to an executive style residence.

The opportunity to renovate both properties has opened up due to the fact they are not currently occupied. This is due to known circumstances. Although we have received quotes on the concept for the individual renovations, the Shire of Kojonup (Shire) Team Members are currently firming up the plans and costings.

COMMENT

In a climate where demand has outstripped supply of affordable executive housing in Kojonup, the Shire has an opportunity to reinvest in two of its housing assets to make available for rent to the market place.

They are also a significant component of the Shire's asset housing pool to be utilised as contingent properties in the event the Shire needs housing for future management Team Members.

Two loans for each of the renovated properties would be required. It is expected that the loans would be no more than \$150,000 for each project, a total of no more than \$300,000 in borrowed funds.

The reason Senior Management are recommending to debt fund these projects is the return on funds employed is positive due to rents generating surplus revenue to sustain the loan interest payments over the life of the loan.

Assumptions on rent are based on rents ranging from \$250 – \$300 per week respectively for each differentially located asset.

CONSULTATION

Councillor Briefing Session – 1 February 2022 Manager Corporate and Community Services Manager Regulatory Services Building Maintenance Coordinator

STATUTORY REQUIREMENTS

Nil

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Current concept quotes for the separate projects are ranging up to a total of \$150,000 per house to fully renovate. The scope includes removing walls, constructing new kitchens, new floorings, landscaping and outside renovations, painting, all internal renovations including curtains, blinds, cupboards, wardrobes and bathrooms. There is about 10% contingency for changes in material costs and changes to unknown scope requirements.

An increase in borrowings of up to \$300,000 will have an impact on the Shire's debt to equity ratio and add liability to the Balance Sheet. It would add a depreciation cost of approximately \$12,000 per year to the budget.

Current interest rates are relatively low and will be fixed for the life of the loan. Our average cost of finance is approximately 3%. The interest rate is expected to be set at around 2% fixed for the life of the loan. This will be firmed up as we agree terms with the WA Treasury Corporation.

Financial implications includes additional interest cost on an annual basis of approximately \$6,000 in the first year diminishing over a ten year loan period with a total interest cost of approximately \$34,000 for both projects.

Ongoing maintenance expenditure is expected to range between \$2,000 - \$4000 for each asset, per annum, depending on the year the maintenance is required.

Costs are expected to be covered by the rent revenue as per the Profit & Loss table embedded in this report below.

Return on funds employed is positive year on year as per the table below with a Net Present Value (NPV) of **6.34%** based on the revenue and costs assumptions.

Combined Renovation Projects Profit and Loss Forecast

	1 2023	2 2024		3 2025	4 2026	5 2027	6 2028	7 2029	8 2030	9 2031	10 2032
Estimated Rent	23,223	23,572		23,925	24,284	24,648	25,018	25,393	25,774	26,161	26,553
Total Revenue	\$ 23,223	\$ 23,572	\$	23,925	\$ 24,284	\$ 24,648	\$ 25,018	\$ 25,393	\$ 25,774	\$ 26,161	\$ 26,553
Total Costs	\$ -	\$ 4,000	\$	7,500	\$ 4,000	\$ 7,500	\$ 4,000	\$ 8,500	\$ 4,000	\$ 8,500	\$ 4,000
EBITDA	\$ 23,223	\$ 19,572	\$	16,425	\$ 20,284	\$ 17,148	\$ 21,018	\$ 16,893	\$ 21,774	\$ 17,661	\$ 22,553
Depreciation	\$ 12,000	\$ 12,000	\$	12,000	\$ 12,000						
EBIT	\$ 11,223	\$ 7,572	\$	4,425	\$ 8,284	\$ 5,148	\$ 9,018	\$ 4,893	\$ 9,774	\$ 5,661	\$ 10,553
Net Interest Expense	\$ 6,000	\$ 5,726	\$	5,447	\$ 5,162	\$ 4,871	\$ 4,574	\$ 4,272	\$ 3,963	\$ 3,648	\$ 3,327
Profit Before Tax	\$ 5,223	\$ 1,846	-\$	1,021	\$ 3,122	\$ 277	\$ 4,444	\$ 622	\$ 5,811	\$ 2,012	\$ 7,226
Tax Expense	\$ -	\$ -	\$	-	\$ -						
Net Profit After Tax	\$ 5,223	\$ 1,846	-\$	1,021	\$ 3,122	\$ 277	\$ 4,444	\$ 622	\$ 5,811	\$ 2,012	\$ 7,226
ROFE (EBIT / Capital Investment) Return on Funds Employed	7.48%	5.05%		2.95%	5.52%	3.43%	6.01%	3.26%	6.52%	3.77%	7.04%

RISK MANAGEMENT IMPLICATIONS

RISK MANAGEMENT FRAMEWORK						
Risk Profile	Risk Description/Cause	Key Control	Current Action			
1 - Asset	-Inadequate financial	Asset	Nil			
Sustainability	management and	replacement				
	planning (capital renewal	schedule				
	plan)					
10 – Management of	Lack of Lease/Contract	Lease	Develop Lease			
Facilities, Venues and	Agreement/MOU/Licence	agreements for	Agreements for			
Events	documentation	Shire Facilities:	all Shire			
		signage at all	Facilities			
		venues				
Risk Rating – Moderate						
INADLICATIONS						

IMPLICATIONS

The financials are not 100% dependent on the rent revenue as it has an occupancy rate of 80% over the life of the loans, building in contingency of 2 years rent reduced. Thus, mitigating one of the key risks of rent revenue being non-existent for periods of time.

ASSET MANAGEMENT IMPLICATIONS

The two projects would create a positive implication on the current assets as it will extend the life of those assets beyond their current life as per the life cycle management plans of the Shire.

SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) IMPLICATIONS
Nil

VOTING REQUIREMENTS

Absolute Majority

OFFICER RECOMMENDATION

That:

- the Chief Executive Officer (CEO) has delegated authority to renovate 34 Katanning Road and 39 Vanzuilecom Street, Kojonup and negotiate the concept plans and costings in the current market place;
- 2. the Council approves increasing its borrowings up to \$300,000 to fund the renovations of each separate project for 34 Katanning Road and 39 Vanzuilecom Street, Kojonup;
- the CEO reports back to Council, at briefing sessions, each milestone and the project scope and costs associated with the two asset renovations as they are negotiated and executed; and
- 4. the CEO investigates and engages potential future tenants as a matter of course.

11.3 SYNERGY ELECTRIC VEHICLE CHARGING DRIVE THROUGH STATION

AUTHOR	Grant Thompson – Chief Executive Officer		
DATE	Thursday, 10 February 2022		
FILE NO			
ATTACHMENT(S)	11.3.1 - Letter of Principal - Kojonup		
	11.3.2 - Kojonup Drive in 1		
	11.3.3 - Kojonup Drive in 2		
	11.3.4 - Kojonup Drive in 3		
	11.3.5 - Kojonup Drive through Existing Remains		
	11.3.6 - Kojonup Drive through Option 1		
	11.3.7 - EV Highway - Site Selection - Kojonup		

STRATEGIC/CORPORATE IMPLICATIONS					
"Smart Possibilities –	Kojonup 2027+"	"Smart Implementation –			
		Kojonup 2018-2022"			
Key Pillar	Community Outcomes	Corporate Actions			
KP – 2 Connected	2.1 - Be growing our state-	2.1.2 – Promote and facilitate			
	wide and local tourism and	Kojonup as a short term tourism			
	shopping capabilities	destination to and from Albany			
	through regional alliances.				

DECLARATION OF INTEREST

Nil

SUMMARY

The purpose of this report is to consider an in principle proposal from Synergy to create a drive through Electric Vehicle (EV) Charging Station to be situated in the Western carpark at The Kodja Place.

BACKGROUND

Contact was made with the Shire of Kojonup (Shire) by Marc Beckx, Senior Project Manager Synergy, in late 2021 seeking in principle support from the Shire to expand the current EV charging stations to include a drive through option with an upgrade to the charging stations from the current 50KWH to 150 KWH.

The Shire has recently received correspondence (please see attachment 11.3.1) seeking the Shire's in principle support of the project for Synergy to approach Western Power to apply for a Network Connection Application to undertake network augmentation works (upgrades) and provide Synergy with a network connection point for the EV chargers.

To proceed with the Network Connection Application, Synergy require the Shire's in principle agreement to proceed with the project and require the Shire to provide written approval and commit to the project being delivered at the above-mentioned location, subject to the execution of a Licensing Agreement.

In addition, Synergy also requires that the Shire provides information to support the Network Connection Application such as site plans and maps that detail internal water reticulation, internal power, drainage, and road reserve layouts.

COMMENT

One of the constraints is the ownership of the current charging station, which is wholly owned by the Shire, and the recovery of the civil works costs associated with creating the drive through area.

In this project Synergy is not offering ownership of the chargers; therefore, there will be no revenue generated or passed onto the Shire. Our civil works expenditure will be our in-kind contribution to the project. The value to the Shire is the economic multiplier of owners of EV's stopping in Kojonup to charge their vehicles.

The other constraint to consider is the new upgraded Synergy chargers will effectively make the Shire owned charger, a lower kW charger, redundant due to the longer time it will take to charge a vehicle compared to the upgraded chargers and also the price comparison per kW of electricity; it is highly likely the Shire's will be more expensive.

In regards to the existing charger constraint, the following options are for consideration:

- 1. The Shire of Kojonup retain ownership of the 50kW charger that was gifted by Synergy but that Synergy relocate this charger to a new location at no cost to the Shire. Inclusive will be:
 - a. Shire of Kojonup will continue to operate and maintain the charger.
 - b. The 50 kW charger will no longer retain the existing Synergy branding.
 - c. The 50 kW charger will have a separate metered LV (415V) supply.
 - d. The cost structure, c/kW between the Synergy charger and Shire of Kojonup charger could be different and the Synergy charger cost structure could be lower than the Shire of Kojonup charger.
- 2. As above, Synergy will also update the existing charger with a CCS (Combined Charging Standard) plug and increase from 1 hose to 2 to promote the use of the Shire's charger.
- 3. The Shire of Kojonup continues to operate and maintain the 50kW charger at the current location with no changes at all. In this event Synergy will install a DC fast charger and AC back up charger with a drive through arrangement in Kojonup separate and independent to the existing Shire of Kojonup charger.
- 4. Synergy buy back the charger from the Shire and own and maintain this this would then become the backup and Synergy would install an additional 150kW charger.

CONSULTATION

Councillor Briefing Session – 1 February 2022 Manager Corporate and Community Services Manager Works and Services

STATUTORY REQUIREMENTS

Nil

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Civil works costs not yet determined. If the buyback value is less than the civil works costs the Shire will have to use its own cash to make up the difference.

Current revenue covers cost of operating the charger; therefore, if the charger becomes redundant there will be minimal financial impact.

RISK MANAGEMENT IMPLICATIONS

RISK MANAGEMENT FRAMEWORK						
Risk Profile	Risk	Key Control	Current Action			
	Description/Cause					
1. Asset Sustainability	Insufficient	Routine	Nil			
	budget to	maintenance				
	maintain or	schedule				
	replace assets					
		Asset replacement				
		schedule				
11. IT & Communications	Power outage on	Maintenance	Negotiate			
	site or at service	program	agreements with			
	provider		vendor			
	Failure of vendor	Service level	Negotiate			
		agreement with	agreements with			
		vendor	vendor			
15. Supplier and Contract	Limited	Tender/	Nil			
Management	availability of	procurement				
	suppliers	process				
Risk rating - Low						
IMPLICATIONS						
Synergy take on all risk of a	Synergy take on all risk of asset replacement.					

ASSET MANAGEMENT IMPLICATIONS

The currently owned Shire charging station will potentially become redundant and may need to be impaired or written down on the balance sheet.

SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) IMPLICATIONS Nil

VOTING REQUIREMENTS

Simple

OFFICER RECOMMENDATION

That:

- 1. the Synergy Drive Through Charger project be supported, understanding that it will incur civil works costs, yet to be determined.
- 2. explicit approval is given to proceed with the Network Connection Application that Synergy requires and the Shire gives in principle agreement to proceed with the project.
- delegated authority is given to the Chief Executive Officer (CEO) to provide written approval and commitment to the project being delivered, subject to the execution of a Licensing Agreement with Synergy.
- 4. delegated authority is given to the CEO to negotiate the options, and negotiate the Licensing Agreement and outcomes with Synergy.
- 5. the Shire of Kojonup's (Shire) preferred outcome regarding the Shire Owned Charger is that Synergy buy back the charger from the Shire and own and maintain this. Synergy would install an additional 150kW charger.

12 <u>KEY PILLAR 3 – 'PERFORMANCE' REPORTS</u>

12.1 FINANCIAL MANAGEMENT – MONTHLY STATEMENT OF FINANCIAL ACTIVITY (DECEMBER 2021)

AUTHOR	Anthony Middleton – Manager Corporate & Community					
	Services					
DATE	Monday, 31 January 2022					
FILE NO	FM.FNR.2					
ATTACHMENT(S)	12.1.1 – December 2021 Monthly Financial Statements					

"Smart Possibilities –	Kojonup 2027+"	"Smart Implementation – Kojonup 2021 +"
Key Pillar	Community Outcomes	Corporate Actions
KP – 3 Performance	3.4 – Be organised and transparent with our financial management.	3.4.1 - Increase regularity of readable financial reporting to the community. 3.4.2 – Act with sound longterm and transparent financial management and deliver residents considered value for money.

DECLARATION OF INTEREST

Nil

SUMMARY

The purpose of this report is to note the Monthly Financial Statements for the period ending 31 December 2021.

BACKGROUND

In addition to good governance, the presentation to the Council of monthly financial reports is a statutory requirement, with these to be presented at an ordinary meeting of the Council within two (2) months after the end of the period to which the statements relate.

COMMENT

The attached Statement of Financial Activity for the period 1 July 2021 to 31 December 2021 represents six (6) months, or 50% of the year.

The following items are worthy of noting:

- Closing surplus position of \$522,000;
- Operating results:
 - o 54% of budgeted operating revenue has been received; and
 - o 57% of budgeted operating expenditure spent;
- Capital expenditure achieved 27% of budgeted projects;
- Cash holdings of \$3.65m of which \$3.52m is held in cash backed reserve accounts and \$237,239 is a grant held for other parties;

- Rates debtors outstanding equate to 17% of total rates raised for 2021/2022; and
- Page 9 & 10 of the statements detail major variations from year to date (amended) budgets in accordance with Council Policy 2.1.6 concern has been raised regarding the 'Animal Control', Fire Prevention and 'Road Maintenance' sub-programs over expenditure when compared to year-to-date (YTD) budgets.

CONSULTATION

Nil

STATUTORY REQUIREMENTS

Regulation 34 of the *Local Government (Financial Management) Regulations 1996* sets out the basic information which must be included in the monthly reports to Council.

POLICY IMPLICATIONS

Council Policy 2.1.6 defines the content of the financial reports.

FINANCIAL IMPLICATIONS

This item reports on the current financial position of the Shire. The recommendation does not in itself have a financial implication.

RISK MANAGEMENT IMPLICATIONS

Nil

ASSET MANAGEMENT IMPLICATIONS

Nil

SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) IMPLICATIONS
Nil

VOTING REQUIREMENTS

Simple Majority

OFFICER RECOMMENDATION

That the monthly financial statements for the period ending 31 December 2021, as attached, be noted.

12.2 FINANCIAL MANAGEMENT – MONTHLY STATEMENT OF FINANCIAL ACTIVITY (JANUARY 2022)

AUTHOR	Anthony Middleton – Manager Corporate & Community					
	Services					
DATE	Thursday, 10 February 2022					
FILE NO	FM.FNR.2					
ATTACHMENT(S)	12.2.1 – January 2022 Monthly Financial Statements					

STRATEGIC/CORPORATE IMPLICATIONS				
"Smart Possibilities – I	Kojonup 2027+"	"Smart Implementation – Kojonup 2021 +"		
Key Pillar	Community Outcomes	Corporate Actions		
KP – 3 Performance	3.4 – Be organised and transparent with our financial management.	3.4.1 - Increase regularity of readable financial reporting to the community. 3.4.2 – Act with sound longterm and transparent financial management and deliver residents considered value for money.		

DECLARATION OF INTEREST

Nil

SUMMARY

The purpose of this report is to note the Monthly Financial Statements for the period ending 31 January 2022.

BACKGROUND

In addition to good governance, the presentation to the Council of monthly financial reports is a statutory requirement, with these to be presented at an ordinary meeting of the Council within two (2) months after the end of the period to which the statements relate.

COMMENT

The attached Statement of Financial Activity for the period 1 July 2021 to 31 January 2022 represents seven (7) months, or 58% of the year.

The following items are worthy of noting:

- Closing surplus position of \$564,513;
- Operating results:
 - o 58% of budgeted operating revenue has been received; and
 - o 63% of budgeted operating expenditure spent;
- Capital expenditure achieved 28% of budgeted projects;
- Cash holdings of \$3.89m of which \$3.52m is held in cash backed reserve accounts and \$237,239 is a grant held for other parties;
- Rates debtors outstanding equate to 12% of total rates raised for 2021/2022; and

• Page 9 & 10 of the statements detail major variations from year to date (amended) budgets in accordance with Council Policy 2.1.6 – concern has been raised regarding the 'Animal Control', Fire Prevention and 'Road Maintenance' sub-programs over expenditure when compared to year-to-date (YTD) budgets.

CONSULTATION

Nil

STATUTORY REQUIREMENTS

Regulation 34 of the *Local Government (Financial Management) Regulations 1996* sets out the basic information which must be included in the monthly reports to Council.

POLICY IMPLICATIONS

Council Policy 2.1.6 defines the content of the financial reports.

FINANCIAL IMPLICATIONS

This item reports on the current financial position of the Shire. The recommendation does not in itself have a financial implication.

RISK MANAGEMENT IMPLICATIONS

Nil

ASSET MANAGEMENT IMPLICATIONS

Nil

SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) IMPLICATIONS
Nil

VOTING REQUIREMENTS

Simple Majority

OFFICER RECOMMENDATION

That the monthly financial statements for the period ending 31 January 2022, as attached, be noted.

12.3 MONTHLY PAYMENTS LISTING - DECEMBER 2021 AND JANUARY 2022

AUTHOR	Vivicka Kahn - Finance Officer
DATE	Friday, 4 February 2022
FILE NO	FM.AUT.1
ATTACHMENT 12.3.1 – Monthly Payment Listing 1/12/2021 to 31/12/202	
	12.3.2 – Monthly Payment Listing 1/1/2022 to 31/1/2022

STRATEGIC/CORPORATE IMPLICATIONS					
"Smart Possibilities –	Kojonup 2027+"	"Smart Implementation – Kojonup			
		2019-2023"			
Key Pillar	Community Outcomes	Corporate Actions			
KP3 - Performance	3.4 – Be organised and transparent with our financial management.	 3.4.1 - Increase regularity of readable financial reporting to the community. 3.4.2 - Act with sound long-term and transparent financial management and deliver residents considered value for money. 			

DECLARATION OF INTEREST

Nil

SUMMARY

To receive the list of payments covering the months of December 2021 and January 2022.

BACKGROUND

Not applicable

COMMENT

The attached list of payments is submitted for receipt by the Council.

Any comments or queries regarding the list of payments is to be directed to the Manager Corporate and Community Services prior to the meeting.

CONSULTATION

Nil

STATUTORY REQUIREMENTS

Regulation 12(1)(a) of the *Local Government (Financial Management) Regulations 1996* provides that payment may only be made from the municipal fund or trust fund if the Local Government has delegated the function to the Chief Executive Officer.

The Chief Executive Officer has delegated authority to authorise payments. Relevant staff have also been issued with delegated authority to issue orders for the supply of goods and services subject to budget limitations.

Regulation 13 of the *Local Government (Financial Management) Regulations 1996* provides that if the function of authorising payments is delegated to the Chief Executive Officer then a list of payments is to be presented to the Council at the next ordinary meeting and recorded in the minutes.

POLICY IMPLICATIONS

Council's Policy 2.1.2 provides authorisations and restrictions relative to purchasing commitments.

FINANCIAL IMPLICATIONS

All payments made in line with Council Policy.

STRATEGIC/CORPORATE IMPLICATIONS

There are no strategic/corporate implications involved with presentation of the list of payments.

RISK MANAGEMENT IMPLICATIONS

A control measure to ensure transparency of financial systems and controls regarding creditor payments.

ASSET MANAGEMENT PLAN IMPLICATIONS

There are no asset management implications for this report.

SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) IMPLICATIONS Nil

VOTING REQUIREMENTS

Simple Majority

OFFICER RECOMMENDATION

That, in accordance with Regulation 13 (1) of the *Local Government (Financial Management)* Regulations 1996, the list of payments as attached made under delegated authority:

FROM – 1 December 2021	TO – 31 January 2022		
Municipal Cheques	14318 - 14322	\$41,796.36	
EFTs	29255 - 29605	\$1,660,593.75	
Direct Debits	\$813,415.02		
Total	\$2,515,805.13		

be received.

12.4 FORMATION OF SPRINGHAVEN WORKING GROUP

AUTHOR	Grant Thompson – Chief Executive Officer	
DATE	Friday, 11 February 2022	
FILE NO		
ATTACHMENT(S)	12.4.1 – Springhaven Working Group – Terms of Reference	

STRATEGIC/CORPORATE IMPLICATIONS			
"Smart Possibilities – Kojonup 2027+"		"Smart Implementation –	
		Kojonup 2018-2022"	
Key Pillar	Community Outcomes	Corporate Actions	
KP 3 - Performance	3.1 – Be a continually engaged and strategic community which leads and organises throughout the entire stakeholder group. 3.2 – Be exceptional in two-way communication within our community, and market our brand outside of our community. 3.4 – Be organised and transparent with our financial management.	3.1.3 – Encourage interaction and input to the Shire of Kojonup, particularly through contemporary working party teams. 3.1.5 – Implement strategies to improve Councillors role as community leaders and asset custodians 3.2.3 – Develop and implement a formal media and two-way communications strategy. 3.4.2 – Act with sound long-term and transparent financial management and deliver residents	

DECLARATION OF INTEREST

Nil

SUMMARY

To create a Springhaven Working Group (Working Group) and select members to this Working Group.

BACKGROUND

The Council has requested that a Working Group be established to make recommendations on the strategic and operational items related to managing a 22 bed aged care facility.

COMMENT

Working Group representation should be considered on the basis of equitable distribution amongst Councillors, utilisation of specific skills where appropriate or to add diversity to existing groups to ensure the appropriate mix of skills are present.

The proposed Working Group is not a formal committee of Council; it is envisaged that it will review the strategic and operational workings of Springhaven and report back to Council in short order.

Terms of Reference

The primary objective of the Springhaven Working Group is to assist Council in the effective conduct and management of its aged care facility responsibilities relating to Springhaven such as: financial reporting, management of risk, maintaining a reliable system of internal controls and facilitating the achievement of regulatory standards for aged care.

Duties and Responsibilities:

As part of Council's governance obligations to its community and aged care legislation, the Springhaven Working Group will review, monitor and advise Council on:

- strategic options for Springhaven's sustainability;
- effective management options relating to operational costs, financial and other risks and the protection of Council's aged care assets;
- revenue generating options and the funding model for the facility; and
- compliance with legislation as well as use of best practice guidelines.

Membership

Three (3) Councillors; and Expert members called on as necessary

CONSULTATION

Briefing Session – 1 February 2022

STATUTORY REQUIREMENTS

Nil

POLICY IMPLICATIONS

5.2 – Springhaven Policy Manual

FINANCIAL IMPLICATIONS

Nil

RISK MANAGEMENT IMPLICATION

RISK MANAGEMENT FRAMEWORK			
Risk Profile	Risk	Key Control	Current Action
	Description/Cause		
1. Asset Sustainability	Insufficient	Routine	Nil
	budget to	maintenance	
	maintain or	schedule	
	replace assets		
		Asset replacement	
		schedule	
3. Compliance	Failure to	Financial	Nil
	correctly identify,	Management	
	interpret, assess,	Review	
	respond and		
	communicate		
	laws and		
	regulations as a		

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	result of an inadequate compliance framework. This includes new or proposed regulatory and legislative changes, in addition to the failure to maintain updated internal & public domain legal documentation		
Risk rating - Low	IN ADULCAT	IONIC	
IMPLICATIONS Formation of the Springhaven Working Group is created to assist in mitigating overall financial risk to the Organisation and provision of services to the Community.			
ASSET MANAGEMENT IMPLICATIONS Nil			
SOUTHERN LINK VROC (VOLUNTARY REGIONAL ORGANISATION OF COUNCILS) Nil			
VOTING REQUIREMENTS Absolute Majority			
OFFICER RECOMMENDATIO	N		
That Council: 1) creates a Springhaven Working Group with Terms of Reference, as presented;			
appoints the following membership to the Springhaven Working Group: Cr Cr Cr			
and			
3) appoints Cr from the above memb	·	son of the Springhaver	n Working Group

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13	KEY PILLAR 4 – 'PROSPERITY' REPORT Nil
14	KEY PILLAR 5 – 'DIGITAL' REPORTS Nil
15	MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN Nil
16	NEW BUSINESS
17	CONFIDENTIAL REPORTS Nil
18	NEXT MEETING Ordinary Council Meeting Tuesday, 15 March 2022 commencing at 3.00pm.
19	<u>CLOSURE</u> There being no further business to discuss, the President thanked the members for their attendance and declared the meeting closed at pm.

20 <u>ATTACHMENTS (SEPARATE)</u>

Item 7.1	7.1.1	Minutes of the Council Meeting held on 14 December 2021
Item 10.1	10.1.1	Kojonup Town Walk Trail site listing
	10.1.2	Kojonup Town Walk Trail map
	10.1.3	Concept Trail Signage suite
Item 10.2	10.2.1	LEMC Minutes – 23 November 2021
	10.2.3	LEMC Minutes - 8 February 2022
Item 11.1	11.1.1	BRMP Local Government Grant Agreement – Shire of Kojonup
Item 11.3	11.3.1	Letter of Principal – Kojonup
	11.3.2	Kojonup Drive in 1
	11.3.3	Kojonup Drive in 2
	11.3.4	Kojonup Drive in 3
	11.3.5	Kojonup Drive through Existing Remains
	11.3.6	Kojonup Drive through Option 1
	11.3.7	EV Highway – Site Selection - Kojonup
Item 12.1	12.1.1	December 2021 Monthly Financial Statements
Item 12.2	12.2.1	January 2022 Monthly Financial Statements
Item 12.3	12.3.1	Monthly Payments Listing 1 – 31 December 2021
	12.3.2	Monthly Payments Listing 1 – 31 January 2022
Item 12.4	12.4.1	Springhaven Working Group – Terms of Reference